# 2Q23 Earnings Conference Call



#### **Building Rewarding Relationships**

July 26, 2023



"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Statements in this Presentation relating to plans, strategies, economic performance and trends, projections of results of specific activities or investments and other statements that are not descriptions of historical facts may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties, and actual results could differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, risk factors discussed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022, and in other documents filed by the Company with the Securities and Exchange Commission from time to time. Forward-looking statements may be identified by terms such as "may", "will", "should", "could", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "forecasts", "goals", "potential" or "continue" or similar terms or the negative of these terms. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. The Company has no obligation to update these forward-looking statements.



### **Executing On Our Action Plan**

Initiative	Actions/Results
1) Move towards a more interest rate neutral position	<ul> <li>Added over \$400 million of asset swaps during 2Q23</li> <li>An additional \$250 million of forward funding swaps became effective during 2Q23</li> <li>Approximately 50% of the loan pipeline are floating rate loans at June 30, 2023</li> <li>The Company has a goal of reaching a more neutral interest rate risk position</li> </ul>
2) Enhance focus on risk adjusted returns and profitability	<ul> <li>Relationships will face greater scrutiny to achieve risk adjusted returns</li> <li>Loan pipeline increased 56% QoQ with a 20 bps increase in yields</li> <li>Yields on 2Q23 closings were 7.14%, an increase of 322 bps YoY and 13 bps QoQ</li> </ul>
<ol> <li>Emphasizing our brand of customer service and deepening relationships to expand customer base and drive loyalty</li> </ol>	<ul> <li>Activity surrounding new loans and deposits has increased given market disruptions</li> <li>Added a team of commercial real estate lenders</li> <li>Checking account openings increased 9.6% YoY</li> <li>CDs increased \$352.4 million or 18.7% during 2Q23</li> </ul>
<ol> <li>Review new and existing lending relationships to prepare for the next credit cycle</li> </ol>	<ul> <li>Reviewed new and existing relationships resulting in improved credit metrics and normalized net charge-offs</li> <li>Debt service coverage ratio of 1.8x for multifamily and investor commercial real estate loans that reprice through 2025 and can absorb higher rates and an increase in operating expenses</li> </ul>
5) Preserve strong liquidity and capital	<ul> <li>Liquidity is strong</li> <li>Average total deposits increased 7.1% YoY and 1.3% QoQ</li> <li>Stable TCE ratio QoQ</li> </ul>
6) Tighten expense controls	<ul> <li>Greater scrutiny placed on discretionary expenses</li> <li>GAAP and Core noninterest expense down 1% YoY</li> </ul>

#### Decisive Actions Expected to Enhance Business Model Resilience and Drive Future Profitability



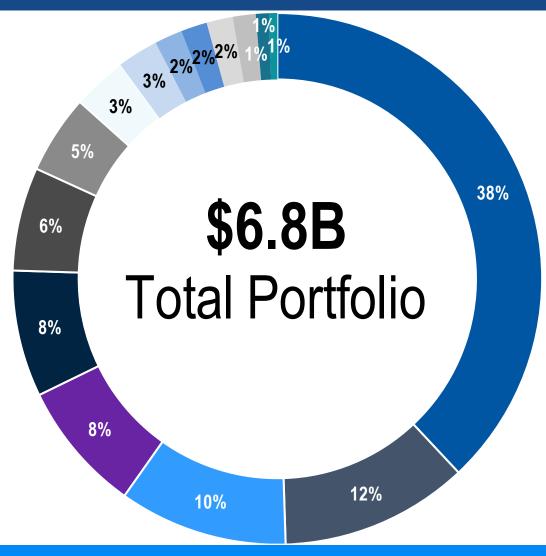
	Areas of Focus
Interest Rate Risk	<ul> <li>Continuing to take significant actions to position the Company's balance sheet more towards interest rate risk neutral</li> <li>During 2Q23, the Company added \$400 million of interest rate hedges and an additional \$250 million of forward hedges that became effective</li> <li>Rate sensitivity to a +100 bps shock has been reduced by 64% over the past year.</li> </ul>
Credit Quality	<ul> <li>Manhattan office buildings are approximately 0.6% of net loans</li> <li>Over 88% of the loan portfolio is collateralized by real estate with an average loan to value less than 36%</li> <li>Debt service coverage ratio of 1.8x for multifamily and investor commercial real estate loans that reprice through 2025</li> </ul>
Liquidity	<ul> <li>The Company continues to have ample liquidity with \$3.7 billion of undrawn lines and resources</li> <li>Total deposits increased 4.9% YoY and 2Q23 balances were higher than normal seasonal declines</li> <li>Checking account openings were up 9.6% YoY in 2Q23</li> </ul>
Customer Experience	<ul> <li>Additional opportunities emerging as a competitors leave the market</li> <li>Approximately 33% of our branches are in Asian markets; a key focus of our business</li> <li>Bensonhurst, our 27th branch, is expected to open in 2H23 enhancing our Asian branch presence</li> <li>Digital banking usage continues to increase with double digit growth in both monthly mobile deposit active users and digital banking enrollment in June 2023 versus a year ago</li> </ul>

(\$ in millions)	Total Available	Amount Used	Net Availability
Internal Sources:			
Free Securities	\$656.8	\$-	\$656.8
Interest Earnings Deposits	\$41.1	\$-	\$41.1
External Sources:			
Federal Home Loan Bank	\$3,815.4	\$1,987.7	\$1,827.7
Other Banks	\$1,208.0	\$35.0	\$1,173.0
Total Liquidity	\$5,721.3	\$2,022.7	\$3,698.6

Available Liquidity Is 44% of Total Assets



#### Loans Secured by Real Estate Have an Average LTV of <36%



#### 88% Real Estate Based

- Multifamily: 38.0%
- Non Real Estate: 11.5%
- Owner Occupied CRE: 10.3%
- One-to-four family Mixed Use: 8.0%
- General Commercial: 7.7%
- CRE Strip Mall: 6.3%
- = CRE Shopping Center: 4.8%
- One-to-four family Residential: 3.3%
- CRE Single Tenant: 2.5%
- OF Multi: 1.7%
- **HT: 1.6%**
- Industrial: 1.6%
- Commercial Special Use: 1.4%
- Construction: 0.8%
- OF Single: 0.5%

#### Manhattan Office Buildings are Approximately 0.6% of Net Loans



#### **Strong Asian Banking Market Focus**

Asian Communities – Total Loans \$764MM and Deposits \$1.2B

Multilingual Branch Staff Serves Diverse Customer Base in NYC Metro Area

Growth Aided by the Asian Advisory Board

**Sponsorships of Cultural Activities** Support New and Existing Opportunities

Expanding into Bensonhurst (Brooklyn) in 2023

18% of Total Deposits

## \$36B

Deposit Market Potential (~3% Market Share<sup>1</sup>)

#### 7.6%

FFIC 5 Year Asian Market CAGR vs 3.7%<sup>1</sup> for the Comparable Asian Markets

## **Digital Banking Usage Continues to Increase**

## 22%

Increase in Monthly Mobile Deposit Active Users June 2023 YoY

# **Internet Banks**

iGObanking and BankPurely national deposit gathering platforms ~3% of Average Deposits in June 2023

# ~31,000

Users with Active Online Banking Status

23% June 2023 YoY Growth

# Numerated

Small Business Lending Platform

\$10.1MM of Commitments in 2023

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# 12%

Digital Banking Enrollment June 2023 YoY Growth

~8,500 Zelle<sup>®</sup> Transactions ~\$2.9MM

Zelle Dollar Transactions in June 2023

Technology Enhancements Remain a Priority to Grow Customer Base and Increase Engagement



(\$)

#### **Key Community Events During 2Q23**



- Hosted ribbon-cutting ceremony at Hauppauge Branch
- Sponsored the HIA-LI 25<sup>th</sup> Trade Show & Conference, Korean American Real Estate Expo, and Vaisakhi Mela

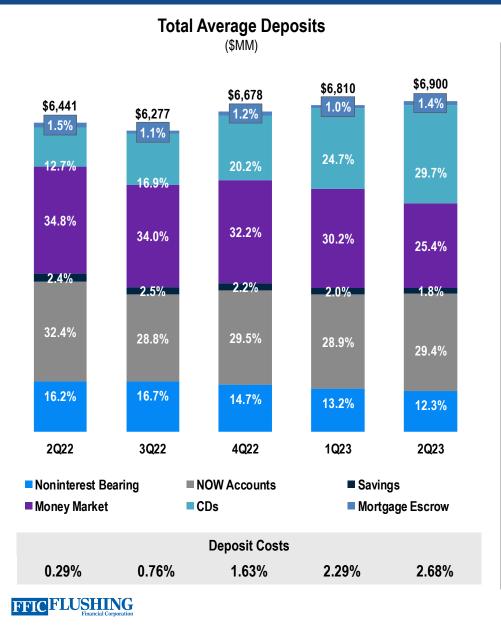


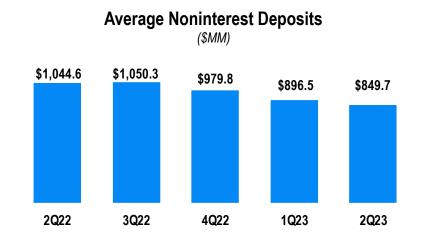
### 2Q23 GAAP EPS \$0.29 and Core<sup>1</sup> EPS of \$0.26

#### GAAP ROAA and ROAE 0.41% and 5.12%; Core<sup>1</sup> ROAA and ROAE 0.37% and 4.66%

1 Grow Funding Sources	2 Maintain Loan Portfolio
<ul> <li>Average total deposits increased 7.1% YoY and 1.3% QoQ</li> <li>Average CDs were \$2.0B or 29.7% of total average deposits</li> <li>Cost of deposits increased 39 bps QoQ to 2.68%; Overall cost of funds totaled 2.80%, an increase of 33 bps QoQ</li> </ul>	<ul> <li>Loan closings of \$158.8MM, down 68.5% YoY, with weighted average yields of 7.14%, up 322bps YoY and 13 bps QoQ</li> <li>Net loans increased 1.1% YoY</li> <li>Loan pipeline of \$415.5MM, up 56.1% QoQ</li> <li>Portfolio loan yield increased 17 bps QoQ; Core loan yield expanded 19 bps QoQ</li> </ul>
3 Focus on Asset Quality	4 Leverage Technology
<ul> <li>NPAs decreased 6.0% QoQ; only 47 bps of assets</li> <li>The total real estate portfolio has a low average LTV of &lt;36%</li> <li>Debt service coverage ratio of 1.8x for multifamily and investor commercial real estate loans that reprice through 2025</li> </ul>	<ul> <li>Digital users and engagement continues to expand with 22% YoY increase in monthly mobile deposit active users and 12% YoY digital banking enrollment growth in June 2023</li> <li>In 1H23, originated approximately \$10.1MM of loan commitments on the digital platform</li> </ul>
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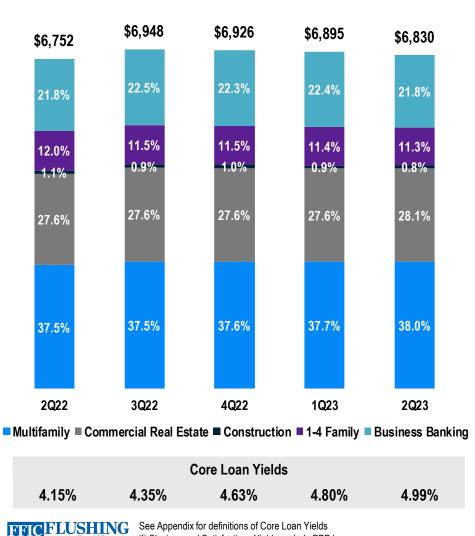
#### Average Total Deposits Increase Driven by CDs





- Average total deposits increased 7.1% YoY and 1.3% QoQ
- Average noninterest bearing deposits are 12.3% of average total deposits, down from 16.2% a year ago
- 2Q23 checking account openings up 9.6%
   YoY
- Average deposit growth driven by CDs, which have a 6-12 month maturities

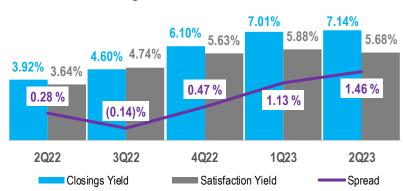
### Core Loan Yields Improve



Loan Composition

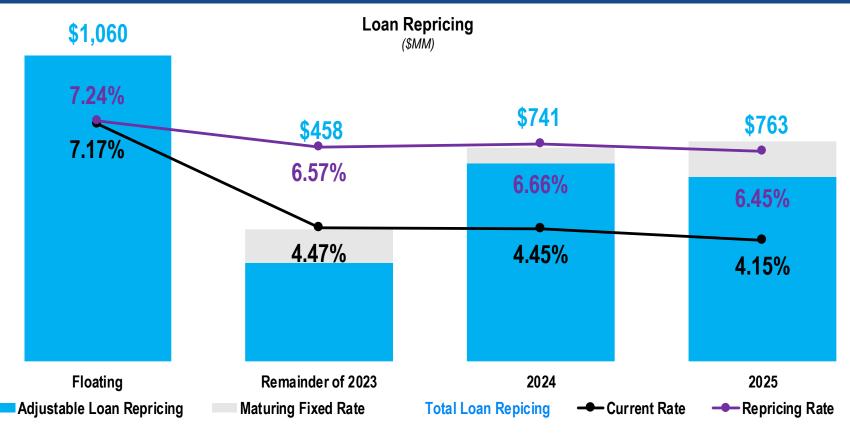
Period End Loans (\$MM)

- Net loans increased 1.1% YoY
- Core loan yields improve 19 bps QoQ; prepayment penalty income totaled \$0.3MM in 2Q23 vs \$0.6MM in 1Q23 and \$2.3MM in 2Q22
- Loan pipeline totaled \$415.5MM at June 30, 2023; Pipeline yield increases 20 bps QoQ
- Spread between closing and satisfaction yields expanded in 2Q23



#### Closings vs Satisfaction Yields<sup>1</sup>

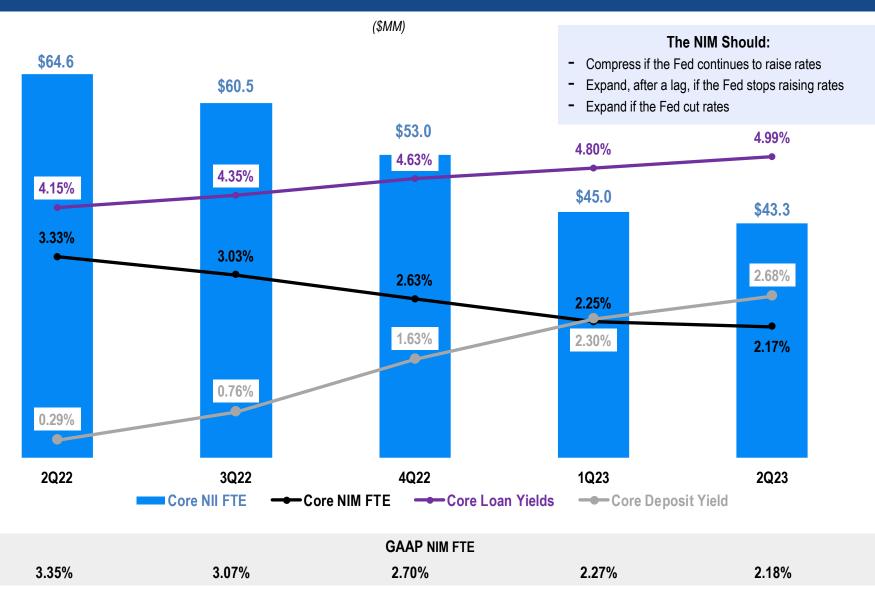
## Effective Floating Rate Loans Rise to >21% of the Loan Portfolio; Significant Repricing to Occur Through 2025



- Floating rate loans include any loans (including back-to-back swaps) tied to an index that reprices within 90 days; including the \$400MM of loan portfolio hedges, effective floating rate loans total \$1.46B or >21% of the loan portfolio
- Through 2025, loans to reprice ~220-230 bps higher assuming index values as of June 30, 2023
- ~16% of loans reprice (>21% including all loan portfolio hedges) with every Fed move and an additional 10-15% reprice annually

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#### NIM Stabilizes from March; Cautiously Optimistic





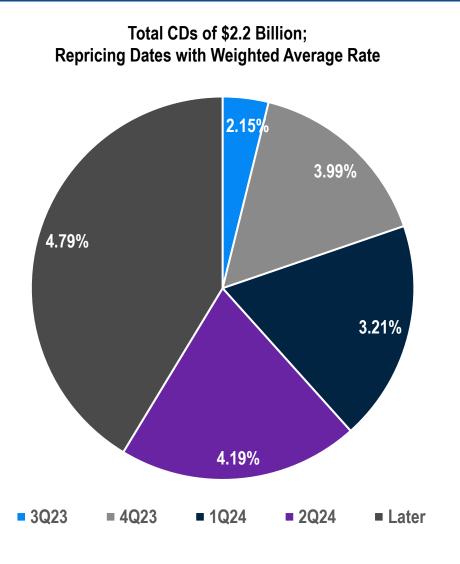
### **Our Actions Have Reduced Liability Sensitivity**



- Percentage Change to Net Interest Income from Base Case Based on a 100 bps Shock in Rates
- The Balance Sheet is structured where liabilities reprice faster than assets (initially) when rates increase
- Implementing a swap strategy along with adding floating rate assets
  - During 2Q23, over \$400MM of interest rate hedges were added and \$250MM of forward hedges became effective
- When the Fed stops increasing rates, and after a lag, funding costs should stabilize, and assets then reprice higher (assuming a stable rate environment)
- The duration of the assets is between 3-4 years compared to 1-2 year for the liabilities
- By adding interest rate hedges and implementing other structural changes, liability sensitivity has been reduced to by 64% over the past year



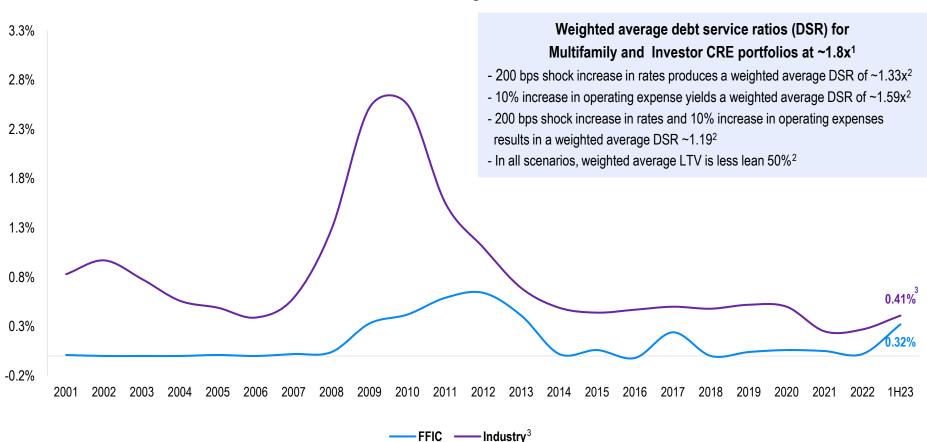
### **CDs Continue to Reprice**



- CDs comprise 33.2% of total deposits with a weighted average rate of 3.75%<sup>1</sup> as of June 30, 2023
- Through June 30, 2024, approximately 59%<sup>1</sup> of the CD portfolio will mature
  - \$86.1 million in 3Q23 at 2.15%<sup>1</sup>
  - \$353.7 million in 4Q23 at 3.99%
  - \$414.4 million in 1Q24 at 3.21%
  - \$452.3 million in 2Q24 at 4.19%
- Historically, we retain a high percentage of maturing CDs
- Current CD rates are approximately 4.50%-5.25%

## Net Charge-offs Significantly Better Than the Industry; Strong DSR

NCOs / Average Loans



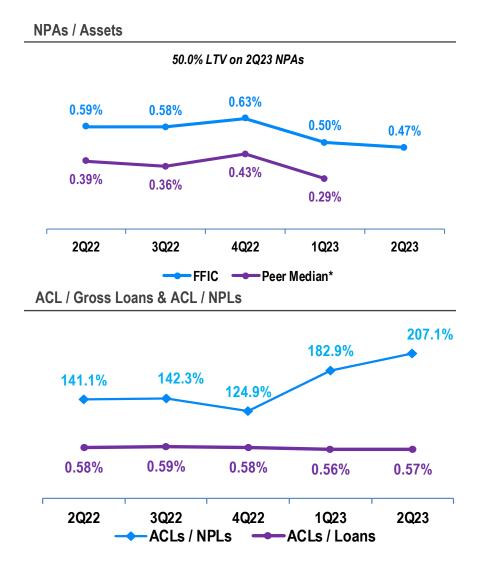
- Over two decades and multiple credit cycles, Flushing Financial has a history of better than industry credit quality
- Average LTVs on the Real Estate portfolio is <36%<sup>4</sup>
  - Only \$18.2MM of real estate loans (0.3% of gross loans) with an LTV of 75% or more<sup>4</sup>

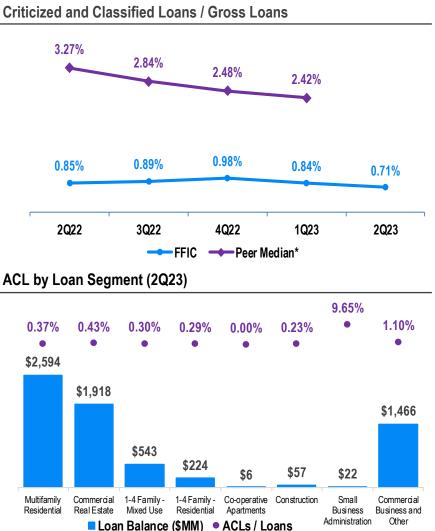
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<sup>1</sup> Based on most recent Annual Loan Review
<sup>2</sup> Based upon a sample size of 89% of loans adjusting between 2023 and 2025 with no increase in rents or total income

 <sup>3</sup> "Industry" includes FDIC insured institutions from "FDIC Statistics At A Glance" through March 31, 2023
 <sup>4</sup> Based on appraised value at origination

## **Continued Strong Credit Quality**





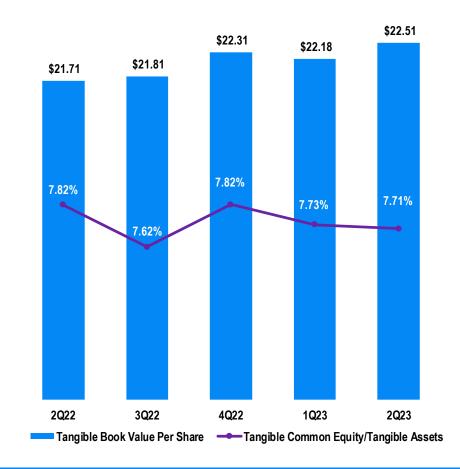
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#### **Book Value and Tangible Book Value Per Share Grow YoY**



#### 3.6% YoY Book Value Per Share Growth

#### 3.7% YoY Increase in Tangible Book Value Per Share



528,815 Shares Repurchased in 2Q23 at an Average Price of \$12.94



## Outlook

#### Balance Sheet

- Despite increase in loan pipeline, expect stable to slight decline in loans for 2023
- Focused on maintaining deposits balances while experiencing normal seasonal patterns

#### Net Interest Income

- Still expect NIM pressure until the Fed stops raising rates
- Expect NIM expansion, after a lag, once the Fed ends rate increases
- Addition of interest rate hedges and other balance sheet actions have reduced liability sensitivity
- Further NIM pressure is expected to be less than experienced over the past year; assuming no significant changes in deposit market pricing and competition
- Significant CD repricing to occur over the next year
- Loans continue to reprice ~220-230 bps higher

#### Noninterest Income

 Approximately \$145MM of back-to-back swaps in the loan pipeline; banking services fee income to benefit in the quarter that these loans close

#### Noninterest Expense

- Maintain expense discipline and normal seasonal patterns

#### Effective Tax Rate

- Expecting 26-28% for 2023

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## Key Takeaways – Cautiously Optimistic

#### Executing on our Action Plan

 These actions will result in improved profitability in the future and set the stage for consistent and significantly higher returns

#### Areas of Focus improved during the quarter

- Significantly reduced liability sensitivity
- Credit quality improved and underwriting remains solid
- Expanded liquidity capacity
- Continue to service our customers and deepen relationships

#### Improving metrics but cautious on the environment

- 2Q23 NIM was in line with the month of March
- Asset quality improved during the quarter
- Deposit balances were better than past seasonal patterns
- Loans declined slightly
- Capital ratios were stable
- Expecting additional Fed rate increases



## Appendix





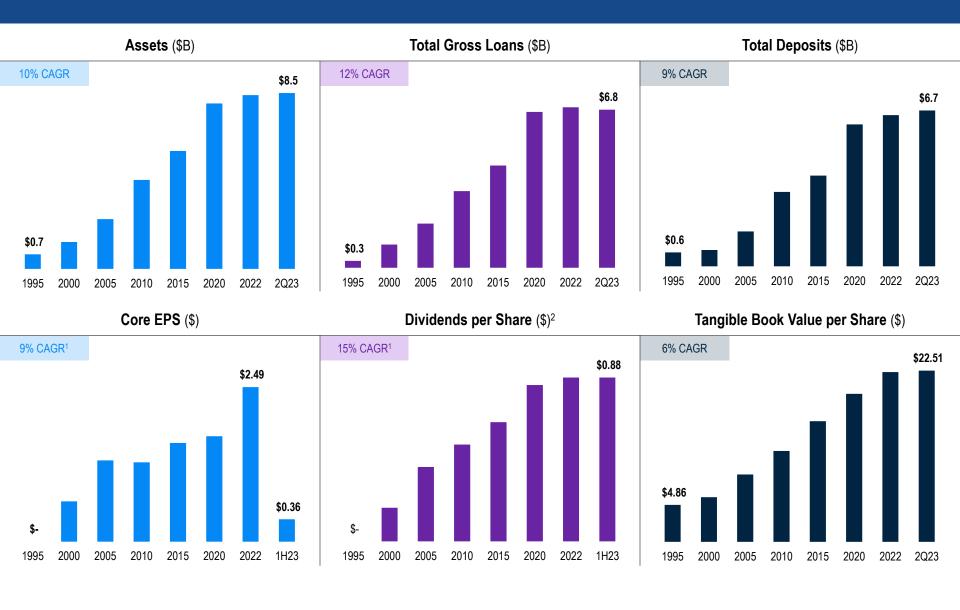
## **Annual Financial Highlights**

	2022	2021	2020	2019	201	8 201	7
Reported Results							
EPS	\$2.50	\$2.59	\$1.18	\$1.44	\$1.92	\$1.41	
ROAA	0.93 %	1.00 %	0.48	% 0.59	% 0.85	% 0.66	%
ROAE	11.44	12.60	5.98	7.35	10.30	7.74	
NIM FTE	3.11	3.24	2.85	2.47	2.70	2.93	
Core <sup>1</sup> Results							
EPS	\$2.49	\$2.81	\$1.70	\$1.65	\$1.94	\$1.57	
ROAA	0.92 %	1.09 %	0.68	% 0.68	% 0.85	% 0.74	%
ROAE	11.42	13.68	8.58	8.42	10.39	8.63	
NIM FTE	3.07	3.17	2.87	2.49	2.72	2.93	
Credit Quality							
NPAs/Loans & REO	0.77 %	0.23 %	0.31	% 0.24	% 0.29	% 0.35	%
LLR/Loans	0.58	0.56	0.67	0.38	0.38	0.39	
LLR/NPLs	124.89	248.66	214.27	164.05	128.87	112.23	
NCOs/Avg Loans	0.02	0.05	0.06	0.04	-	0.24	
Criticized&Classifieds/Loans	0.98	0.87	1.07	0.66	0.96	1.21	
Capital Ratios							
CET1	10.52 %	10.86 %	9.88	% 10.95	% 10.98	% 11.59	%
Tier 1	11.25	11.75	10.54	11.77	11.79	12.38	
Total Risk-based Capital	14.69	14.32	12.63	13.62	13.72	14.48	
Leverage Ratio	8.61	8.98	8.38	8.73	8.74	9.02	
TCE/TA	7.82	8.22	7.52	8.05	7.83	8.22	
Balance Sheet							
Book Value/Share	\$22.97	\$22.26	\$20.11	\$20.59	\$19.64	\$18.63	
Tangible Book Value/Share	22.31	21.61	19.45	20.02	19.07	18.08	
Dividends/Share	0.88	0.84	0.84	0.84	0.80	0.72	
Average Assets (\$B)	8.3	8.1	7.3	7.0	6.5	6.2	
Average Loans (\$B)	6.7	6.6	6.0	5.6	5.3	5.0	
Average Deposits (\$B)	6.5	6.4	5.2	5.0	4.7	4.5	



<sup>1</sup> See Reconciliation of GAAP Earnings and Core Earnings in Appendix

#### **Over a 27 Year Track Record of Steady Growth**



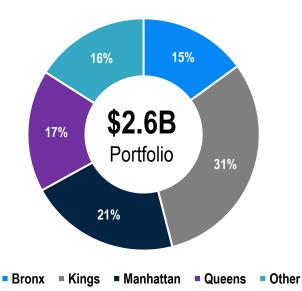


Note: Acquisition of Empire Bancorp in 2020 (loans and deposits acquired of \$685MM and \$854MM, respectively; assets acquired of \$982MM)

<sup>1</sup> Calculated from 1996-2022 <sup>2</sup> Annualized

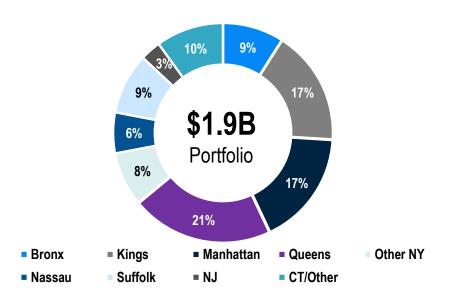
## Well-Secured Multifamily and CRE Portfolios

#### **Multifamily Geography**



- Average loan size: \$1.1MM
- Average monthly rent of \$1,447 vs \$3,0501 for the market
- Weighted average LTV<sup>2</sup> is 45% with no loans having an LTV above 75%
- Weighted average DCR is ~1.8x<sup>3</sup>
- Borrowers typically do not sell properties, but refinance to buy more properties
- ARMs adjust each 5-year period with terms up to 30 years and comprise 81% of the portfolio; prepayment penalties are reset for each 5-year period

#### Non-Owner Occupied CRE Geography

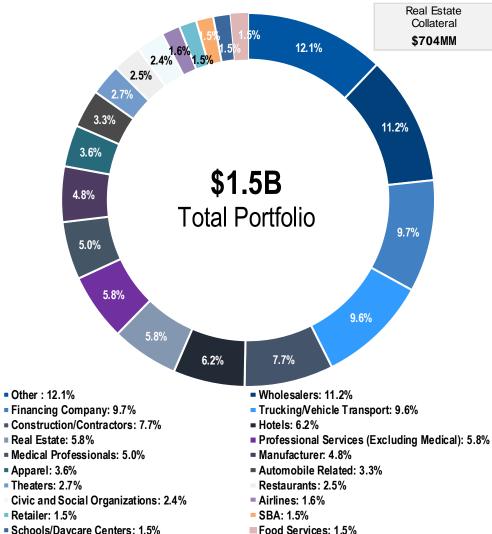


- Average loan size: \$2.4MM
- Weighted average LTV<sup>2</sup> is 50% with \$0.9MM of loans having an LTV above 75%
- Weighted average DCR is ~1.8x<sup>3</sup>
- Require primary operating accounts
- ARMs adjust each 5-year period with terms up to 30 years and comprise 83% of the portfolio

#### Underwrite Real Estate Loans with a Cap Rate in Mid to High 5s and Stress Test Each Loan



#### Well-Diversified Commercial Business Portfolio



Schools/Daycare Centers: 1.5%

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Data as of June 30, 2023

#### **Commercial Business**

- Primarily in market lending
- Annual sales up to \$250MM
- Lines of credit and term loans, including owner occupied mortgages
- Loans secured by business assets, including account receivables, inventory, equipment, and real estate
- Personal guarantees are generally required
- Originations are generally \$100,000 to \$10MM
- Adjustable rate loans with adjustment periods of five years for owner-occupied mortgages and for lines of credit the adjustment period is generally monthly
- Generally not subject to limitations on interest rate increases but have interest rate floors

#### Average loan size of \$1.2MM

#### Non-cash Fair Value Adjustments to GAAP Earnings

The variance in GAAP and core earnings is partly driven by the impact of non-cash net gains and losses from fair value adjustments. These fair value adjustments relate primarily to borrowings carried at fair value under the fair value option.

Core Net Income, Core Diluted EPS, Core ROAE, Core ROAA, Pre-provision, Pre-tax Net Revenue, Core Net Interest Income FTE, Core Net Interest Margin FTE, Core Interest Income and Yield on Total Loans, Core Noninterest Income, Core Noninterest Expense and Tangible Book Value per common share are each non-GAAP measures used in this presentation. A reconciliation to the most directly comparable GAAP financial measures appears below in tabular form. The Company believes that these measures are useful for both investors and management to understand the effects of certain interest and noninterest items and provide an alternative view of the Company's performance over time and in comparison, to the Company's competitors. These measures should not be viewed as a substitute for net income. The Company believes that tangible book value per common share is useful for both investors and management as this measure is commonly used by financial institutions, regulators and investors to measure the capital adequacy of financial institutions. The Company believes this measure facilitates comparison of the quality and composition of the Company's capital over time and in comparison, to its competitors. This measure should not be viewed as a substitute for total shareholders' equity.

These non-GAAP measures have inherent limitations, are not required to be uniformly applied and are not audited. They should not be considered in isolation or as a substitute for analysis of results reported under GAAP. These non-GAAP measures may not be comparable to similarly titled measures reported by other companies.



## **Reconciliation of GAAP to CORE Earnings - Quarters**

				]		For the six months ended							
(Dollars in thousands,		June 30,		March 31,	December 31,	September 30,		June 30,		June 30,		June 30,	
except per share data)		2023		2023	 2022	 2022		2022		2023		2022	
GAAP income before income taxes	\$	11,805	\$	6,959	\$ 12,819	\$ 32,422	\$	34,971	\$	18,764	\$	59,611	
Net (gain) loss from fair value adjustments (Noninterest income (loss))		(294)		(2,619)	622	(5,626)		(2,533)		(2,913)		(724)	
Net loss on sale of securities (Noninterest income (loss))		(2)4)		(2,01))	10,948	(5,620)		(2,555)		(2,913)		(124)	
Life insurance proceeds (Noninterest income (loss))		(561)		_	(286)	_		(1,536)		(561)		(1,536)	
Net gain on disposition of assets (Noninterest income (loss))				_	(104)	_							
Net (gain) loss from fair value adjustments on qualifying													
hedges (Net interest income) Net amortization of purchase accounting adjustments and		205		(100)	(936)	(28)		60		105		189	
intangibles (Various)		(227)		(188)	(219)	(650)		(237)		(415)		(1,161)	
Core income before taxes		10,928		4,052	 22,844	 26,118		30,725		14,980		56,379	
Provision for core income taxes		3,074		1,049	5,445	7,165		9,207		4,123		15,892	
Core net income	\$	7,854	\$	3,003	\$ 17,399	\$ 18,953	\$	21,518	\$	10,857	\$	40,487	
GAAP diluted earnings per common share	\$	0.29	\$	0.17	\$ 0.34	\$ 0.76	\$	0.81	\$	0.46	\$	1.39	
Net (gain) loss from fair value adjustments, net of tax		(0.01)		(0.06)	0.02	(0.13)		(0.06)		(0.07)		(0.02)	
Net loss on sale of securities, net of tax		_		—	0.27	—		_		—		_	
Life insurance proceeds		(0.02)		_	(0.01)	_		(0.05)		(0.02)		(0.05)	
Net gain on disposition of assets, net of tax		_		_	_	_		_		_		_	
Net (gain) loss from fair value adjustments on qualifying hedges, net of tax					(0.02)								
Net amortization of purchase accounting adjustments, net of		_		_	(0.02)	_		_		_			
tax		(0.01)		(0.01)	(0.01)	(0.02)		(0.01)		(0.01)		(0.03)	
Core diluted earnings per common share <sup>(1)</sup>	\$	0.26	\$	0.10	\$ 0.57	\$ 0.62	\$	0.70	\$	0.36	\$	1.30	
Core net income, as calculated above	\$	7,854	\$	3,003	\$ 17,399	\$ 18,953	\$	21,518	\$	10,857	\$	40,487	
Average assets		8,461,827		8,468,311	8,518,019	8,442,657		8,211,763		8,465,051		8,131,065	
Average equity		673,943		683,071	676,165	674,282		667,456		678,481		670,219	
Core return on average assets <sup>(2)</sup>		0.37 %		0.14 %	0.82 %	0.90 %		1.05 %		0.26 %		1.00 %	
Core return on average equity <sup>(2)</sup>		4.66 %		1.76 %	10.29 %	11.24 %		12.90 %	0 % 3.20 % 12.08 %				
FFIC FLUSHING <sup>1</sup> Core diluted earnings per co	mmon sh	are may not foo	t due to	rounding								28	

FFIC FLOSHLING Financial Corporation <sup>2</sup> Ratios are calculated on an annualized basis

## **Reconciliation of GAAP Revenue and Pre-provision Pre-tax Net Revenue - Quarters**

				For		For the six months ended								
	J	une 30,	М	arch 31,	December 31, September 30,					une 30,	June 30,		June 30,	
(Dollars in thousands)		2023		2023		2022		2022		2022		2023		2022
GAAP Net interest income Net (gain) loss from fair value adjustments	\$	43,378	\$	45,262	\$	54,201	\$	61,206	\$	64,730	\$	88,640	\$	128,209
on qualifying hedges Net amortization of purchase accounting		205		(100)		(936)		(28)		60		105		189
adjustments		(340)		(306)		(342)		(775)		(367)		(646)		(1,425)
Core Net interest income	\$	43,243	\$	44,856	\$	52,923	\$	60,403	\$	64,423	\$	88,099	\$	126,973
GAAP Noninterest income (loss)	\$	5,122	\$	6,908	\$	(7,652)	\$	8,995	\$	7,353	\$	12,030	\$	8,666
Net (gain) loss from fair value adjustments		(294)		(2,619)		622		(5,626)		(2,533)		(2,913)		(724)
Net loss on sale of securities		_		_		10,948		_		_		_		_
Life insurance proceeds		(561)		_		(286)		_		(1,536)		(561)		(1,536)
Net gain on sale of assets						(104)								
Core Noninterest income	\$	4,267	\$	4,289	\$	3,528	\$	3,369	\$	3,284	\$	8,556	\$	6,406
GAAP Noninterest expense Net amortization of purchase accounting	\$	35,279	\$	37,703	\$	33,742	\$	35,634	\$	35,522	\$	72,982	\$	74,316
adjustments		(113)		(118)		(123)		(125)		(130)		(231)		(264)
Core Noninterest expense	\$	35,166	\$	37,585	\$	33,619	\$	35,509	\$	35,392	\$	72,751	\$	74,052
Net interest income	\$	43,378	\$	45,262	\$	54,201	\$	61,206	\$	64,730	\$	88,640	\$	128,209
Noninterest income (loss)		5,122		6,908		(7,652)		8,995		7,353		12,030		8,666
Noninterest expense		(35,279)		(37,703)		(33,742)		(35,634)		(35,522)		(72,982)		(74,316)
Pre-provision pre-tax net revenue	\$	13,221	\$	14,467	\$	12,807	\$	34,567	\$	36,561	\$	27,688	\$	62,559
Core:														
Net interest income	\$	43,243	\$	44,856	\$	52,923	\$	60,403	\$	64,423	\$	88,099	\$	126,973
Noninterest income		4,267		4,289		3,528		3,369		3,284		8,556		6,406
Noninterest expense		(35,166)		(37,585)		(33,619)		(35,509)		(35,392)		(72,751)		(74,052)
Pre-provision pre-tax net revenue	\$	12,344	\$	11,560	\$	22,832	\$	28,263	\$	32,315	\$	23,904	\$	59,327
Efficiency Ratio		74.0 %		76.5 %		59.6 %		55.7 %	)	52.3 %		75.3 %	)	55.5 %



Efficiency ratio, a non-GAAP measure, was calculated by dividing core noninterest expense (excluding OREO expense and the net gain/loss from the sale of OREO) by the total of core net interest income and core noninterest income.

#### **Reconciliation of GAAP to Core Net Interest Income and NIM - Quarters**

		]	For the	e three months ende	d			For the six months ended				
	June 30,	March 31,		December 31,		September 30,	June 30,		June 30,		June 30,	
(Dollars in thousands)	2023	 2023		2022		2022	 2022		2023		2022	
GAAP net interest income	\$ 43,378	\$ 45,262	\$	54,201	\$	61,206	\$ 64,730	\$	88,640	\$	128,209	
Net (gain) loss from fair value adjustments on qualifying hedges Net amortization of purchase accounting	205	(100)		(936)		(28)	60		105		189	
adjustments	(340)	(306)		(342)		(775)	(367)		(646)		(1,425)	
Tax equivalent adjustment	101	100		102		104	131		201		255	
Core net interest income FTE	\$ 43,344	\$ 44,956	\$	53,025	\$	60,507	\$ 64,554	\$	88,300	\$	127,228	
Total average interest-earning assets (1)	\$ 7,990,331	\$ 8,001,271	\$	8,050,601	\$	7,984,558	\$ 7,746,640	\$	7,995,772	\$	7,662,315	
Core net interest margin FTE	2.17 %	2.25 %		2.63 %		3.03 %	3.33 %		2.21	%	3.32 %	
GAAP interest income on total loans, net Net (gain) loss from fair value adjustments	\$ 85,377	\$ 82,889	\$	81,033	\$	75,546	\$ 69,192	\$	168,266	\$	136,708	
on qualifying hedges - loans Net amortization of purchase accounting	157	(101)		(936)		(28)	60		56		189	
adjustments	 (345)	 (316)		(372)		(783)	 (357)		(661)		(1,474)	
Core interest income on total loans, net	\$ 85,189	\$ 82,472	\$	79,725	\$	74,735	\$ 68,895	\$	167,661	\$	135,423	
Average total loans, net (1)	\$ 6,834,644	\$ 6,876,495	\$	6,886,900	\$	6,867,758	\$ 6,647,131	\$	6,855,454	\$	6,616,860	
Core yield on total loans	4.99 %	4.80 %		4.63 %		4.35 %	4.15 %		4.89	%	4.09 %	



# Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Quarters

(Dollars in thousands)		June 30, 2023		March 31, 2023	Ι	December 31, 2022	S	September 30, 2022		June 30, 2022
(Dollars in thousands)	¢	671,303	\$		¢	677,157	¢	-	¢	-
Total Equity	Э	0/1,303	Ф	673,459	\$	0//,15/	\$	670,719	\$	670,812
Less:										
Goodwill		(17,636)		(17,636)		(17,636)		(17,636)		(17,636)
Core deposit intangibles		(1,769)		(1,891)		(2,017)		(2,147)		(2,282)
Tangible Stockholders' Common Equity	\$	651,898	\$	653,932	\$	657,504	\$	650,936	\$	650,894
Total Assets	\$	8,473,883	\$	8,479,121	\$	8,422,946	\$	8,557,419	\$	8,339,587
Less:										
Goodwill		(17,636)		(17,636)		(17,636)		(17,636)		(17,636)
Core deposit intangibles		(1,769)		(1,891)		(2,017)		(2,147)		(2,282)
Tangible Assets	\$	8,454,478	\$	8,459,594	\$	8,403,293	\$	8,537,636	\$	8,319,669
Tangible Stockholders' Common Equity to										
Tangible Assets		7.71 %		7.73 %		7.82 %		7.62 %		7.82 %



## **Reconciliation of GAAP Earnings and Core Earnings - Years**

	December 31,					
(Dollars In thousands, except per share data)	2022	2021	2020	2019	2018	2017
GAAP income (loss) before income taxes	\$ 104,852	\$ 109,278	\$ 45,182	\$ 53,331	\$ 65,485	\$ 66,134
Day 1, Provision for Credit Losses - Empire transaction	—	—	1,818	—	—	—
Net (gain) loss from fair value adjustments	(5,728)	12,995	2,142	5,353	4,122	3,465
Net (gain) loss on sale of securities	10,948	(113)	701	15	1,920	186
Life insurance proceeds	(1,822)	—	(659)	(462)	(2,998)	(1,405)
Net gain on sale or disposition of assets Net (gain) loss from fair value adjustments on qualifying	(104)	(621)	_	(770)	(1,141)	—
hedges	(775)	(2,079)	1,185	1,678	_	_
Accelerated employee benefits upon Officer's death	—	—	_	455	149	—
Prepayment penalty on borrowings	—	—	7,834	_	_	—
Net amortization of purchase accounting adjustments	(2,030)	(2,489)	80	_	_	—
Merger expense		2,562	6,894	1,590		
Core income before taxes	105,341	119,533	65,177	61,190	67,537	68,380
Provision for core income taxes	28,502	30,769	15,428	13,957	11,960	22,613
Core net income	\$ 76,839	\$ 88,764	\$ 49,749	\$ 47,233	\$ 55,577	\$ 45,767
GAAP diluted earnings (loss) per common share Day 1, Provision for Credit Losses - Empire transaction, net of	\$ 2.50	\$ 2.59	\$ 1.18	\$ 1.44	\$ 1.92	\$ 1.41
tax	—	—	0.05	_	_	—
Net (gain) loss from fair value adjustments, net of tax	(0.14)	0.31	0.06	0.14	0.10	0.07
Net (gain) loss on sale of securities, net of tax	0.26	—	0.02	—	0.05	—
Life insurance proceeds	(0.06)	—	(0.02)	(0.02)	(0.10)	(0.05)
Net gain on sale or disposition of assets, net of tax Net (gain) loss from fair value adjustments on qualifying	_	(0.01)	—	(0.02)	(0.03)	0.13
hedges, net of tax	(0.02)	(0.05)	0.03	0.05	—	—
Accelerated employee benefits upon Officer's death, net of tax	_	_	_	0.01	_	_
Prepayment penalty on borrowings, net of tax Net amortization of purchase accounting adjustments, net of	—	—	0.20	—	—	—
tax	(0.05)	(0.06)	—	—	—	—
Merger expense, net of tax	—	0.06	0.18	0.04	-	—
NYS tax change		(0.02)				
Core diluted earnings per common share <sup>(1)</sup>	\$ 2.49	\$ 2.81	\$ 1.70	\$ 1.65	\$ 1.94	\$ 1.57
Core net income, as calculated above	\$ 76,839	\$ 88,764	\$ 49,749	\$ 47,233	\$ 55,577	\$ 45,767
Average assets	8,307,137	8,143,372	7,276,022	6,947,881	6,504,598	6,217,746
Average equity	672,742	648,946	580,067	561,289	534,735	530,300
Core return on average assets <sup>(2)</sup>	0.92 %	1.09 %	0.68 %	0.68 %	0.85 %	0.74 %
Core return on average equity <sup>(2)</sup>	11.42 %	13.68 %	8.58 %	8.42 %	10.39 %	8.63 %



**FFIC FLUSHING** <sup>1</sup> Core diluted earnings per common share may not foot due to rounding <sup>2</sup> Ratios are calculated on an annualized basis

## **Reconciliation of GAAP Revenue and Pre-Provision Pre-Tax Net Revenue - Years**

						Years	Ended							
(Dollars In thousands)	De	cember 31, 2022	De	cember 31, 2021	De	cember 31, 2020	De	ecember 31, 2019	De	2018	De	cember 31, 2017		
GAAP Net interest income	\$	243,616	\$	247,969	\$	195,199	\$	161,940	\$	167,406	\$	173,107		
Net (gain) loss from fair value adjustments on qualifying hedges		(775)		(2,079)		1,185		1,678		_		_		
Net amortization of purchase accounting		()		(_,)		-,		-,						
adjustments		(2,542)		(3,049)		(11)								
Core Net interest income	\$	240,299	\$	242,841	\$	196,373	\$	163,618	\$	167,406	\$	173,107		
GAAP Noninterest income	\$	10,009	\$	3,687	\$	11,043	\$	9,471	\$	10,337	\$	10,362		
Net (gain) loss from fair value adjustments		(5,728)		12,995		2,142		5,353		4,122		3,465		
Net (gain) loss on sale of securities		10,948		(113)		701		15		1,920		186		
Life insurance proceeds		(1,822)		—		(659)		(462)		(2,998)		(1,405)		
Net gain on disposition of assets		(104)		(621)				(770)		(1,141)				
Core Noninterest income	\$	13,303	\$	15,948	\$	13,227	\$	13,607	\$	12,240	\$	12,608		
GAAP Noninterest expense	\$	143,692	\$	147,322	\$	137,931	\$	115,269	\$	111,683	\$	107,474		
Prepayment penalty on borrowings		—		—		(7,834)						—		
Accelerated employee benefits upon								(155)		(1.40)				
Officer's death		_		_		_		(455)		(149)		_		
Net amortization of purchase accounting adjustments		(512)		(560)		(91)								
Merger expense		(512)		(2,562)		(6,894)		(1,590)						
Core Noninterest expense	\$	143,180	\$	144,200	\$	123,112	\$	113,224	\$	111,534	\$	107,474		
core rommerest expense	φ	145,180	φ	144,200	φ	123,112	φ	113,224	φ	111,554	φ	107,474		
GAAP:														
Net interest income	\$	243,616	\$	247,969	\$	195,199	\$	161,940	\$	167,406	\$	173,107		
Noninterest income		10,009		3,687		11,043		9,471		10,337		10,362		
Noninterest expense		(143,692)		(147,322)		(137,931)		(115,269)		(111,683)		(107,474)		
Pre-provision pre-tax net revenue	\$	109,933	\$	104,334	\$	68,311	\$	56,142	\$	66,060	\$	75,995		
Core:														
Net interest income	\$	240,299	\$	242,841	\$	196,373	\$	163,618	\$	167,406	\$	173,107		
Noninterest income		13,303		15,948		13,227		13,607		12,240		12,608		
Noninterest expense		(143,180)	<u> </u>	(144,200)		(123,112)	<u> </u>	(113,224)		(111,534)		(107,474)		
Pre-provision pre-tax net revenue	\$	110,422	\$	114,589	\$	86,488	\$	64,001	\$	68,112	\$	78,241		
Efficiency Ratio		56.5 %	)	55.7 %		58.7 %	)	63.9 %		62.1 %		57.9 %		



Efficiency ratio, a non-GAAP measure, was calculated by dividing core noninterest expense (excluding OREO expense and the net gain/loss from the sale of OREO) by the total of core net interest income and core noninterest income.

## **Reconciliation of GAAP and Core Net Interest Income and NIM - Years**

						Year	s En	ded				
	1	December 31,		December 31,		December 31,		December 31,		December 31,	]	December 31,
(Dollars In thousands)		2022		2021		2020		2019		2018		2017
GAAP net interest income	\$	243,616	\$	247,969	\$	195,199	\$	161,940	\$	167,406	\$	173,107
Net (gain) loss from fair value adjustments on qualifying hedges Net amortization of purchase accounting		(775)		(2,079)		1,185		1,678		—		
adjustments		(2,542)		(3,049)		(11)		—		—		
Tax equivalent adjustment		461		450		508		542		895		
Core net interest income FTE	\$	240,760	\$	243,291	\$	196,881	\$	164,160	\$	168,301	\$	173,107
Total average interest-earning assets (1)	\$	7,841,407	\$	7,681,441	\$	6,863,219	\$	6,582,473	\$	6,194,248	\$	5,916,073
Core net interest margin FTE		3.07 %	6	3.17 %	6	2.87 %	6	2.49	%	2.72	6	2.93 %
GAAP interest income on total loans, net Net (gain) loss from fair value adjustments on	\$	293,287	\$	274,331	\$	248,153	\$	251,744	\$	232,719	\$	209,283
qualifying hedges Net amortization of purchase accounting		(775)		(2,079)		1,185		1,678		—		—
adjustments		(2,628)		(3,013)		(356)		_				
Core interest income on total loans, net	\$	289,884	\$	269,239	\$	248,982	\$	253,422	\$	232,719	\$	209,283
Average total loans, net <sup>(1)</sup>	\$	6,748,165	\$	6,653,980	\$	6,006,931	\$	5,621,033	\$	5,316,968	\$	4,988,613
Core yield on total loans		4.30 %	6	4.05 %	6	4.14 %	6	4.51	%	4.38	6	4.20 %



# Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Years

	December 31, 2022		December 31, 2021		December 31, 2020		December 31, 2019		December 31, 2018	
(Dollars in thousands)										
Total Equity	\$	677,157	\$	679,628	\$	618,997	\$	579,672	\$	549,464
Less:										
Goodwill		(17,636)		(17,636)		(17,636)		(16,127)		(16,127)
Core deposit intangibles		(2,017)		(2,562)		(3,172)		_		
Intangible deferred tax liabilities				328		287		292		290
Tangible Stockholders' Common Equity	\$	657,504	\$	659,758	\$	598,476	\$	563,837	\$	533,627
Total Assets	\$	8,422,946	\$	8,045,911	\$	7,976,394	\$	7,017,776	\$	6,834,176
Less:										
Goodwill		(17,636)		(17,636)		(17,636)		(16,127)		(16,127)
Core deposit intangibles		(2,017)		(2,562)		(3,172)				
Intangible deferred tax liabilities				328		287		292		290
Tangible Assets	\$	8,403,293	\$	8,026,041	\$	7,955,873	\$	7,001,941	\$	6,818,339
Tangible Stockholders' Common Equity to Tangible										
Assets		7.82 %		8.22 %		7.52 %		8.05 %		7.83 %



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