## 3Q23 Earnings Conference Call



Building Rewarding Relationships
November 1, 2023

## Safe Harbor Statement

"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Statements in this Presentation relating to plans, strategies, economic performance and trends, projections of results of specific activities or investments and other statements that are not descriptions of historical facts may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties, and actual results could differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, risk factors discussed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022, and in other documents filed by the Company with the Securities and Exchange Commission from time to time. Forward-looking statements may be identified by terms such as "may", "will", "should", "could", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "forecasts", "goals", "potential" or "continue" or similar terms or the negative of these terms. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. The Company has no obligation to update these forward-looking statements.

## Executing On Our Action Plan

| Initiative |
| :--- | Actions/Results

Executing on Our Action Plan to Improve Future Profitability

## Areas of Focus for Long-term Success

## Areas of Focus

Interest Rate Risk

- Continuing to take actions to position the Company's balance sheet more towards interest rate risk neutral
- During 3 Q23, the Company added $\$ 100$ million of interest rate hedges
- Approximately $60 \%$ of the loan pipeline consists of floating rate loans including back-to-back loan swaps
- Rate sensitivity to a +100 bps shock has been reduced by $66 \%$ over the past year.
- Increased noninterest bearing deposits by $\$ 46.6$ million QoQ
- Manhattan office buildings are approximately $0.6 \%$ of net loans

> Credit
> Quality

- Over $88 \%$ of the loan portfolio is collateralized by real estate with an average loan to value that approximates 36\%
- Debt service coverage ratio of $1.8 x$ for multifamily and investor commercial real estate loans that reprice through 2025
- The Company continues to have ample liquidity with $\$ 3.7$ billion of undrawn lines and resources


## Liquidity

## Customer Experience

- Total deposits increased $9.1 \%$ YoY; 3Q23 balances were impacted by seasonality and pricing decisions
- Checking account openings declined 5\% YoY in 3Q23
- Approximately $33 \%$ of our branches are in Asian markets; a key focus of our business
- Bensonhurst, our 27th branch, opened on September 29, 2023 and expanded our Asian branch presence
- Digital banking usage continues to increase with double digit growth in both monthly mobile deposit active users and digital banking enrollment in September 2023 versus a year ago


## Loans Secured by Real Estate Have an Average LTV of $\sim 36 \%$



88\% Real Estate Based

- Multifamily: 38.0\%
- Non Real Estate: 11.0\%
- Owner Occupied CRE: 10.0\%

■ One-to-four family - Mixed Use: $8.0 \%$

- General Commercial: 8.0\%
- CRE - Strip Mall: 6.0\%
- CRE - Shopping Center: 5.0\% One-to-four family - Residential: 3.0\%
- CRE - Single Tenant: 3.0\%
- Industrial: 2.0\%
- Office - Multi Tenant: 2.0\%
- Health Care/Medical Use: 1.0\%
- Commercial Special Use: 1.0\%

■ Construction: 1.0\%
■ Office - Single Tenant: 1.0\%

## Multifamily Lending -Conservative Lending Standards; Minimal Losses



- Average loan size is only $\$ 1.2$ million
- Strong sponsorship with weighted average equity of $56 \%$
- Weighted average debt service coverage ratio is $1.8 x$
- The average monthly rent in our portfolio is approximately $\$ 1,650$ compared to over $\$ 3,000$ for market rents
- ~65\% of the Multifamily Loans Portfolio Contains Rent Regulated Units ${ }^{1}$


## Office CRE - Most of the Loans Are Outside of Manhattan



- Average loan size is $\$ 3.2$ million
- Weighted average LTV of $50 \%$ and a weighted average debt service coverage ratio of $1.8 x$
- No office loans are nonaccrual and about 26\% of the portfolio will have upward rate adjustments through 2024 given today's interest rates
- Minimal exposure to Manhattan office buildings; over one third is medical


## Retail CRE: Essential to Local Communities

Our Lending Looks More Like This
Generally, Not Like This


- \$0.9B portfolio with $42 \%$ located in Queens, Brooklyn, and the Bronx
- We tend to lend to shopping centers and strip mails versus larger malls
- Our average retail CRE loan is $\$ 2.4 \mathrm{MM}$ with average seasoning over 6 years
- Weighted average LTV ${ }^{1}$ of $53 \%$ with one loan of $\$ 0.9 \mathrm{MM}$ having an LTV over $75 \%$
- Weighted average debt service coverage ratio is $\sim 1.86 x^{2}$
- No delinquent loans and only $1 \%$ of this portfolio is on the watchlist
- Approximately $6 \%$ of this portfolio has rate adjustments in 2023 and $13 \%$ in 2024


## Strong Asian Banking Market Focus

## Asian Communities - Total Loans $\$ 766 \mathrm{MM}$ and Deposits \$1.2B

19\% of Total Deposits

## \$41B

Deposit Market Potential ( $\sim 3 \%$ Market Share ${ }^{1}$ )
9.8\%

FFIC 5 Year Asian Market CAGR vs $3.3 \%{ }^{1}$ for the Comparable Asian Markets

Bensonhurst (Brooklyn) branch opened on September 29, 2023

## Digital Banking Usage Continues to Increase

## 21\%

Increase in Monthly Mobile Deposit Active Users Sept. 2023 YoY

## Internet Banks

iGObanking and BankPurely national deposit gathering platforms
$\sim 3 \%$ of Average Deposits in Sept. 2023
$\sim 35,000$
Users with Active Online
Banking Status
33\%
Sept. 2023 YoY Growth

## Numerated

Small Business Lending
Platform
\$15.9MM of Commitments in 2023

13\%
Digital Banking
Enrollment
Sept. 2023 YoY Growth
~9,000
Zelle ${ }^{\circledR}$ Transactions
$\sim \$ 3.2 \mathrm{MM}$
Zelle Dollar Transactions in Sept. 2023

Technology Enhancements Remain a Priority to Grow Customer Base and Increase Engagement

## Key Community Events During 3Q23



- The Hong Kong Dragon Boat Festival of New York
- India Day Parade of Long Island
- Moon Festival 2023
- Opened Bensonhurst branch on September 29, 2023


## 3Q23 GAAP EPS $\$ 0.32$ and Core ${ }^{1}$ EPS of $\$ 0.31$

## 3Q23 GAAP ROAA and ROAE 0.44\% and 5.57\%; Core ${ }^{1}$ ROAA and ROAE 0.43\% and 5.41\%

## Grow Funding Sources

- Average total deposits increased 8.6\% YoY but declined 1.2\% QoQ
- Noninterest bearing deposits increased 5.6\% QoQ
- Average CDs were $\$ 2.3 \mathrm{~B}$ or $33.6 \%$ of total average deposits
- Cost of deposits increased 26 bps QoQ to $2.94 \%$; Overall cost of funds totaled $3.13 \%$, an increase of 33 bps QoQ

3
Focus on Asset Quality

- NPAs decreased 3.1\% QoQ; only 45 bps of assets
- The total real estate portfolio has a low average LTV of ~36\%
- Debt service coverage ratio of $1.8 x$ for multifamily and investor commercial real estate loans that reprice through 2025


## Average Total Deposits Increase YoY; NIB Deposits Expand QoQ



## Core Loan Yields Continue to Expand

Loan Composition
Period End Loans (\$MM)


- Net loans decreased 0.8\% YoY but increased 0.9\% QoQ
- Core loan yields improve 27 bps QoQ; prepayment penalty income totaled $\$ 0.7 \mathrm{MM}$ in 3 Q23 vs. \$0.3MM in 2Q23 and \$1.3MM in 3Q22
- Loan pipeline totaled $\$ 363.3 \mathrm{MM}$ at September 30, 2023; Pipeline yield increases 54 bps QoQ
- Spread between closing and satisfaction yields expanded in 3Q23

Closings vs Satisfaction Yields ${ }^{1}$


## Effective Floating Rate Loans Rise to ~25\% of the Loan Portfolio; Significant Repricing to Occur Through 2025

Loan Repricing
(\$MM)
\$1,193


- Floating rate loans include any loans (including back-to-back swaps) tied to an index that reprices within 90 days; $\$ 1.7 \mathrm{~B}$ or $\sim 25 \%$ of loan portfolio hedges, including the $\$ 500 \mathrm{MM}$, is effectively floating rate
- Through 2025, loans to reprice ~180-270 bps higher assuming index values as of September 30, 2023
- $\sim 17 \%$ of loans reprice ( $\sim 25 \%$ including all loan portfolio hedges) with every Fed move and an additional 10-15\% reprice annually


## GAAP NIM Expands; Core NIM Compresses Slightly

## The NIM Should:

- Compress if the Fed continues to raise rates
- Expand, after a lag, if the Fed stops raising rates
- Expand if the Fed cut rates
\$60.5



## Interest Rate Hedges Provide Income and Reduce Rate Sensitivity

| Swap <br> Type | Notional <br> (\$MM) | 9M 23 <br> Avg Bal (\$MM) | 9M 23 <br> Yield with Swaps | 9M 23 | Net <br> Benefit |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Investments | $\$ 200.0$ | $\$ 985.0$ | $3.68 \%$ | $3.44 \%$ | $0.24 \%$ |
| Loans | $\$ 746.8$ | $\$ 6,837.7$ | $5.06 \%$ | $4.85 \%$ | $0.21 \%$ |
| Funding | $\$ 776.8$ | $\$ 7,610.1$ | $2.80 \%$ | $3.12 \%$ | $0.32 \%$ |
| Total Interest <br> Rate Hedges <br>  | $\$ 1,723.6$ |  |  |  | $2.51 \%$ |

- The addition of swaps and more emphasis on floating rate assets has reduced the liability sensitive rate position by $\sim 66 \%$ over the past year
- The swaps were added as the Fed increased rates to both enhance the yield on longer term assets and to reduce the cost of funding
- The $\$ 1.7$ billion of total interest rate hedges has annualized net interest income of $\$ 43.3 \mathrm{MM}$ or an effective annualized yield of $2.51 \%$ as of September 30, 2023
- The effective yield will expand if the Fed raises rates or compress if the Fed cuts rates


## CDs Continue to Reprice

Total CDs of $\$ 2.3$ Billion;
Repricing Dates with Weighted Average Rate ${ }^{1}$


- CDs have a weighted average rate of $3.96 \%{ }^{1}$ as of September 30, 2023
- Approximately $92 \%{ }^{1}$ of the CD portfolio will mature within one year
- $\$ 371.7$ million in 4 Q23 at $4.07 \%{ }^{1}$
- $\$ 415.5$ million in 1 Q24 at $3.22 \%$
- $\$ 442.3$ million in 2 Q24 at $4.20 \%$
- $\$ 279.3$ million in 3 Q24 at $4.55 \%$
- Historically, we retain a high percentage of maturing CDs
- Current CD rates are approximately 5.00\%-5.45\%


## Net Charge-offis Significantly Better Than the Industry; Strong DSR



- Over two decades and multiple credit cycles, Flushing Financial has a history of better than industry credit quality
- Average LTVs on the Real Estate portfolio is $\sim 36 \%{ }^{4}$
- Only $\$ 20.8 \mathrm{MM}$ of real estate loans ( $0.3 \%$ of gross loans) with an LTV of $75 \%$ or more ${ }^{4}$


## Continued Strong Credit Quality

NPAs / Assets


## Criticized and Classified Loans / Gross Loans



ACL by Loan Segment (3Q23)


## Book Value and Tangible Book Value Per Share Grow YoY

3.0\% YoY Book Value Per Share Growth

3.1\% YoY Increase in Tangible Book Value Per Share


59,352 Shares Repurchased in 3Q23 at an Average Price of $\$ 15.88$ (29.4\% discount to TBV/share)

## Outlook

- Balance Sheet
- Expect stable to slight decline in loans
- Focused on maintaining deposits balances while experiencing normal seasonal patterns
- Net Interest Income
- Expect continued NIM pressure until the Fed stops raising rates
- Expect NIM expansion, after a lag, once the Fed ends rate increases
- NIM pressure is expected to be similar to $2 Q$ and $3 Q$; assuming no significant changes in deposit market pricing and competition
- Significant CD repricing to occur over the next year
- Loans continue to reprice $\sim 180-270$ bps higher
- Noninterest Income
- Approximately $\$ 162.4 \mathrm{MM}$ of back-to-back swaps in the loan pipeline; banking services fee income to benefit in the quarter that these loans close
- Noninterest Expense
- 4Q expenses likely to be higher than 3Q due to the absence of the CAREs Act benefit
- Effective Tax Rate
- Expecting 26-28\% for 2023


## Key Takeaways - Cautiously Optimistic

## - Executing on our Action Plan

- These actions will result in improved profitability in the future and set the stage for consistent and significantly higher returns


## - Areas of Focus improved during the quarter

- Continued movement towards interest rate neutral
- NPAs declined QoQ; underwriting remains solid; high debt service coverage ratios
- Strong liquidity capacity
- Continue to service our customers and deepen relationships


## - Remain cautious on the environment

- Slight Core NIM compression
- Cost of deposits continues to increase
- Focused on floating rate and back-to-back swap loans
- Solid Capital ratios
- Expecting additional Fed rate increases

Appendix


## Annual Financial Highlights

|  | 2022 | 2021 |  | 2020 |  | 2019 |  | 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Results |  |  |  |  |  |  |  |  |  |  |  |
| EPS | \$2.50 | \$2.59 |  | \$1.18 |  | \$1.44 |  | \$1.92 |  | \$1.41 |  |
| ROAA | 0.93 \% | 1.00 | \% | 0.48 | \% | 0.59 | \% | 0.85 | \% | 0.66 | \% |
| ROAE | 11.44 | 12.60 |  | 5.98 |  | 7.35 |  | 10.30 |  | 7.74 |  |
| NIM FTE | 3.11 | 3.24 |  | 2.85 |  | 2.47 |  | 2.70 |  | 2.93 |  |
| Core ${ }^{1}$ Results |  |  |  |  |  |  |  |  |  |  |  |
| EPS | \$2.49 | \$2.81 |  | \$1.70 |  | \$1.65 |  | \$1.94 |  | \$1.57 |  |
| ROAA | 0.92 \% | 1.09 | \% | 0.68 | \% | 0.68 | \% | 0.85 | \% | 0.74 | \% |
| ROAE | 11.42 | 13.68 |  | 8.58 |  | 8.42 |  | 10.39 |  | 8.63 |  |
| NIM FTE | 3.07 | 3.17 |  | 2.87 |  | 2.49 |  | 2.72 |  | 2.93 |  |
| Credit Quality |  |  |  |  |  |  |  |  |  |  |  |
| NPAs/Loans \& REO | 0.77 \% | 0.23 | \% | 0.31 | \% | 0.24 | \% | 0.29 | \% | 0.35 | \% |
| LLR/Loans | 0.58 | 0.56 |  | 0.67 |  | 0.38 |  | 0.38 |  | 0.39 |  |
| LLR/NPLs | 124.89 | 248.66 |  | 214.27 |  | 164.05 |  | 128.87 |  | 112.23 |  |
| NCOs/Avg Loans | 0.02 | 0.05 |  | 0.06 |  | 0.04 |  | - |  | 0.24 |  |
| Criticized\&Classifieds/Loans | 0.98 | 0.87 |  | 1.07 |  | 0.66 |  | 0.96 |  | 1.21 |  |
| Capital Ratios |  |  |  |  |  |  |  |  |  |  |  |
| CET1 | 10.52 \% | 10.86 | \% | 9.88 | \% | 10.95 | \% | 10.98 | \% | 11.59 | \% |
| Tier 1 | 11.25 | 11.75 |  | 10.54 |  | 11.77 |  | 11.79 |  | 12.38 |  |
| Total Risk-based Capital | 14.69 | 14.32 |  | 12.63 |  | 13.62 |  | 13.72 |  | 14.48 |  |
| Leverage Ratio | 8.61 | 8.98 |  | 8.38 |  | 8.73 |  | 8.74 |  | 9.02 |  |
| TCE/TA | 7.82 | 8.22 |  | 7.52 |  | 8.05 |  | 7.83 |  | 8.22 |  |
| Balance Sheet |  |  |  |  |  |  |  |  |  |  |  |
| Book Value/Share | \$22.97 | \$22.26 |  | \$20.11 |  | \$20.59 |  | \$19.64 |  | \$18.63 |  |
| Tangible Book Value/Share | 22.31 | 21.61 |  | 19.45 |  | 20.02 |  | 19.07 |  | 18.08 |  |
| Dividends/Share | 0.88 | 0.84 |  | 0.84 |  | 0.84 |  | 0.80 |  | 0.72 |  |
| Average Assets (\$B) | 8.3 | 8.1 |  | 7.3 |  | 7.0 |  | 6.5 |  | 6.2 |  |
| Average Loans (\$B) | 6.7 | 6.6 |  | 6.0 |  | 5.6 |  | 5.3 |  | 5.0 |  |
| Average Deposits (\$B) | 6.5 | 6.4 |  | 5.2 |  | 5.0 |  | 4.7 |  | 4.5 |  |

Over a 27 Year Track Record of Steady Growth


## Well-Secured Multifamily and CRE Portfolios

## Multifamily Geography



- Average loan size: \$1.2MM
- Average monthly rent of $\$ 1,645$ vs $\$ 3,071^{1}$ for the market
- Weighted average LTV ${ }^{2}$ is $44 \%$ with no loans having an LTV above $75 \%$
- Weighted average DCR is $\sim 1.8 x^{3}$
- Borrowers typically do not sell properties, but refinance to buy more properties
- ARMs adjust each 5 -year period with terms up to 30 years and comprise $81 \%$ of the portfolio; prepayment penalties are reset for each 5 -year period

Non-Owner Occupied CRE Geography


- Average loan size: $\$ 2.5 \mathrm{MM}$
- Weighted average LTV ${ }^{2}$ is $50 \%$ with $\$ 0.9 \mathrm{MM}$ of loans having an LTV above $75 \%$
- Weighted average DCR is $\sim 1.8 x^{3}$
- Require primary operating accounts
- ARMs adjust each 5 -year period with terms up to 30 years and comprise $85 \%$ of the portfolio


## Well-Diversified Commercial Business Portfolio



## Commercial Business

- Primarily in market lending
- Annual sales up to $\$ 250 \mathrm{MM}$
- Lines of credit and term loans, including owner occupied mortgages
- Loans secured by business assets, including account receivables, inventory, equipment, and real estate
- Personal guarantees are generally required
- Originations are generally $\$ 100,000$ to $\$ 10 \mathrm{MM}$
- Adjustable rate loans with adjustment periods of five years for owner-occupied mortgages and for lines of credit the adjustment period is generally monthly
- Generally not subject to limitations on interest rate increases but have interest rate floors


## Reconciliation of GAAP Earnings and Core Earnings

## Non-cash Fair Value Adjustments to GAAP Earnings

The variance in GAAP and core earnings is partly driven by the impact of non-cash net gains and losses from fair value adjustments. These fair value adjustments relate primarily to borrowings carried at fair value under the fair value option.

Core Net Income, Core Diluted EPS, Core ROAE, Core ROAA, Pre-provision, Pre-tax Net Revenue, Core Net Interest Income FTE, Core Net Interest Margin FTE, Core Interest Income and Yield on Total Loans, Core Noninterest Income, Core Noninterest Expense and Tangible Book Value per common share are each non-GAAP measures used in this presentation. A reconciliation to the most directly comparable GAAP financial measures appears below in tabular form. The Company believes that these measures are useful for both investors and management to understand the effects of certain interest and noninterest items and provide an alternative view of the Company's performance over time and in comparison, to the Company's competitors. These measures should not be viewed as a substitute for net income. The Company believes that tangible book value per common share is useful for both investors and management as this measure is commonly used by financial institutions, regulators and investors to measure the capital adequacy of financial institutions. The Company believes this measure facilitates comparison of the quality and composition of the Company's capital over time and in comparison, to its competitors. This measure should not be viewed as a substitute for total shareholders' equity.

These non-GAAP measures have inherent limitations, are not required to be uniformly applied and are not audited. They should not be considered in isolation or as a substitute for analysis of results reported under GAAP. These non-GAAP measures may not be comparable to similarly titled measures reported by other companies.

## Reconciliation of GAAP to CORE Earnings - Quarters



FFICFLUSHING ${ }^{1}$ Core diluted earnings per common share may not foot due to rounding
inancial corporation ${ }^{2}$ Ratios are calculated on an annualized basis

## Reconciliation of GAAP Revenue and Pre-provision Pre-tax Net Revenue - Quarters

| (Dollars in thousands) | For the three months ended |  |  |  |  |  |  |  |  |  |  |  |  | For the nine months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 30, } \\ 2023 \end{gathered}$ |  | $\begin{gathered} \hline \text { June } 30, \\ 2023 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2023 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \hline \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \hline \text { September 30, } \\ 2022 \end{gathered}$ |  |  | September 30, 2023 |  | $\begin{gathered} \text { September 30, } \\ 2022 \\ \hline \end{gathered}$ |  |
| GAAP Net interest income | \$ | 44,427 | \$ | 43,378 | \$ |  | 45,262 | \$ | \$ | 54,201 |  | \$ | 61,206 | \$ | 133,067 | \$ | 189,415 |
| Net (gain) loss from fair value adjustments on qualifying hedges |  | $(1,348)$ |  | 205 |  |  | (100) |  |  | (936) |  |  | (28) |  | $(1,243)$ |  | 161 |
| Net amortization of purchase accounting adjustments |  | (347) |  | (340) |  |  | (306) |  |  | (342) |  |  | (775) |  | (993) |  | $(2,200)$ |
| Core Net interest income | \$ | 42,732 | \$ | 43,243 | \$ |  | 44,856 | \$ | \$ | 52,923 |  | \$ | 60,403 | \$ | 130,831 | \$ | 187,376 |
| GAAP Noninterest income (loss) | \$ | 3,476 | \$ | 5,122 | \$ |  | 6,908 | \$ | \$ | $(7,652)$ |  | \$ | 8,995 | \$ | 15,506 | \$ | 17,661 |
| Net (gain) loss from fair value adjustments |  | 1,246 |  | (294) |  |  | $(2,619)$ |  |  | 622 |  |  | $(5,626)$ |  | $(1,667)$ |  | $(6,350)$ |
| Net loss on sale of securities |  | - |  | - |  |  | - |  |  | 10,948 |  |  | - |  | - |  | - |
| Life insurance proceeds |  | (23) |  | (561) |  |  | - |  |  | (286) |  |  | - |  | (584) |  | $(1,536)$ |
| Net gain on sale of assets |  | - |  | - |  |  | - |  |  | (104) |  |  | - |  | - |  | - |
| Core Noninterest income | \$ | 4,699 | \$ | 4,267 | \$ |  | 4,289 | \$ | \$ | 3,528 |  | \$ | 3,369 | \$ | 13,255 | \$ | 9,775 |
| GAAP Noninterest expense | \$ | 34,415 | \$ | 35,279 |  |  | 37,703 | \$ | \$ | 33,742 |  | \$ | 35,634 | \$ | 107,397 | \$ | 109,950 |
| Net amortization of purchase accounting adjustments |  | (110) |  | (113) |  |  | (118) |  |  | (123) |  |  | (125) |  | (341) |  | (389) |
| Core Noninterest expense | \$ | 34,305 | \$ | 35,166 |  | \$ | 37,585 | \$ | \$ | 33,619 |  | \$ | 35,509 | \$ | 107,056 | \$ | 109,561 |
| Net interest income | \$ | 44,427 | \$ | 43,378 |  |  | 45,262 | \$ | \$ | 54,201 |  | \$ | 61,206 | \$ | 133,067 | \$ | 189,415 |
| Noninterest income (loss) |  | 3,476 |  | 5,122 |  |  | 6,908 |  |  | $(7,652)$ |  |  | 8,995 |  | 15,506 |  | 17,661 |
| Noninterest expense |  | $(34,415)$ |  | $(35,279)$ |  |  | $(37,703)$ |  |  | $(33,742)$ |  |  | $(35,634)$ |  | $(107,397)$ |  | $(109,950)$ |
| Pre-provision pre-tax net revenue | \$ | 13,488 | \$ | 13,221 |  | \$ | 14,467 |  | \$ | 12,807 |  | \$ | 34,567 | \$ | 41,176 | \$ | 97,126 |
| Core: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 42,732 | \$ | 43,243 |  |  | 44,856 |  | \$ | 52,923 |  | \$ | 60,403 | \$ | 130,831 | \$ | 187,376 |
| Noninterest income |  | 4,699 |  | 4,267 |  |  | 4,289 |  |  | 3,528 |  |  | 3,369 |  | 13,255 |  | 9,775 |
| Noninterest expense |  | $(34,305)$ |  | $(35,166)$ |  |  | $(37,585)$ |  |  | $(33,619)$ |  |  | $(35,509)$ |  | $(107,056)$ |  | $(109,561)$ |
| Pre-provision pre-tax net revenue | \$ | 13,126 | \$ | 12,344 |  |  | 11,560 |  | \$ | 22,832 |  | \$ | 28,263 | \$ | 37,030 | \$ | 87,590 |
| Efficiency Ratio |  | 72.3 |  | 74.0 |  |  | 76.5 |  |  | 59.6 |  |  | 55.7 |  | 74.3 |  | 55.6 |

## Reconciliation of GAAP to Core Net Interest Income and NIM - Quarters

| (Dollars in thousands) | For the three months ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  | For the nine months ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2023 |  |  | June 30, 2023 |  |  | March 31,$2023$ |  |  | $\begin{gathered} \text { December 31, } \\ 2022 \end{gathered}$ |  |  | September 30,$2022$ |  |  | September 30,$2023$ |  | $\begin{gathered} \text { September 30, } \\ 2022 \end{gathered}$ |  |  |
| GAAP net interest income | \$ | 44,427 |  | \$ | 43,378 |  | \$ | 45,262 |  | \$ | 54,201 |  | \$ | 61,206 |  | \$ | 133,067 |  | \$ | 189,415 |
| Net (gain) loss from fair value adjustments on qualifying hedges |  | $(1,348)$ |  |  | 205 |  |  | (100) |  |  | (936) |  |  | (28) |  |  | $(1,243)$ |  |  | 161 |
| Net amortization of purchase accounting adjustments |  | (347) |  |  | (340) |  |  | (306) |  |  | (342) |  |  | (775) |  |  | (993) |  |  | $(2,200)$ |
| Tax equivalent adjustment |  | 102 |  |  | 101 |  |  | 100 |  |  | 102 |  |  | 104 |  |  | 303 |  |  | 359 |
| Core net interest income FTE | \$ | 42,834 |  | \$ | 43,344 |  | \$ | 44,956 |  | \$ | 53,025 |  | \$ | 60,507 |  | \$ | 131,134 |  | \$ | 187,735 |
| Total average interest-earning assets ${ }^{(1)}$ | \$ | 8,021,424 |  | \$ | 7,990,331 |  | \$ | 8,001,271 |  | \$ | 8,050,601 |  | \$ | 7,984,558 |  | \$ | 8,004,417 |  | \$ | 7,770,910 |
| Core net interest margin FTE |  | 2.14 | \% |  | 2.17 | \% |  | 2.25 | \% |  | 2.63 | \% |  | 3.03 | \% |  | 2.18 | \% |  | 3.22 \% |
| GAAP interest income on total loans, net | \$ | 91,466 |  | \$ | 85,377 |  | \$ | 82,889 |  | \$ | 81,033 |  | \$ | 75,546 |  | \$ | 259,732 |  | \$ | 212,254 |
| Net (gain) loss from fair value adjustments on qualifying hedges - loans |  | $(1,379)$ |  |  | 157 |  |  | (101) |  |  | (936) |  |  | (28) |  |  | $(1,222)$ |  |  | $161$ |
| Net amortization of purchase accounting adjustments |  | (358) |  |  | (345) |  |  | (316) |  |  | (372) |  |  | (783) |  |  | $(1,019)$ |  |  | $(2,256)$ |
| Core interest income on total loans, net | \$ | 89,729 |  | \$ | 85,189 |  | \$ | 82,472 |  | \$ | 79,725 |  | \$ | 74,735 |  | \$ | 257,491 |  | \$ | 210,159 |
| Average total loans, net ${ }^{(1)}$ | \$ | 6,817,642 |  | \$ | 6,834,644 |  | \$ | 6,876,495 |  | \$ | 6,886,900 |  | \$ | 6,867,758 |  | \$ | 6,842,712 |  | \$ | 6,701,413 |
| Core yield on total loans |  | 5.26 | \% |  | 4.99 | \% |  | 4.80 | \% |  | 4.63 | \% |  | 4.35 | \% |  | 5.02 | \% |  | 4.18 \% |

## Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Quarters

| (Dollars in thousands) | $\begin{gathered} \text { September 30, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June } 30, \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March } 31, \\ 2023 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2022 \end{gathered}$ |  | September 30, 2022 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Equity | \$ | 669,141 | \$ | 671,303 | \$ | 673,459 | \$ | 677,157 | \$ | 670,719 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |
| Core deposit intangibles |  | $(1,651)$ |  | $(1,769)$ |  | $(1,891)$ |  | $(2,017)$ |  | $(2,147)$ |
| Tangible Stockholders' Common Equity | \$ | 649,854 | \$ | 651,898 | \$ | 653,932 | \$ | 657,504 | \$ | 650,936 |
| Total Assets | \$ | 8,577,283 | \$ | 8,473,883 | \$ | 8,479,121 | \$ | 8,422,946 | \$ | 8,557,419 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |
| Core deposit intangibles |  | $(1,651)$ |  | $(1,769)$ |  | $(1,891)$ |  | $(2,017)$ |  | $(2,147)$ |
| Tangible Assets | \$ | 8,557,996 | \$ | 8,454,478 | \$ | 8,459,594 | \$ | 8,403,293 | \$ | 8,537,636 |
| Tangible Stockholders' Common Equity to |  |  |  |  |  |  |  |  |  |  |
| Tangible Assets |  | 7.59 |  | 7.71 |  | 7.73 |  | 7.82 |  | 7.62 |

## Reconciliation of GAAP Earnings and Core Earnings - Years

| (Dollars In thousands, except per share data) | Years Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2022 \end{gathered}$ |  | December 31, <br> 2021 |  | December 31, <br> 2020 |  |  | December 31,$2019$ |  |  | December 31, <br> 2018 |  |  | December 31,$2017$ |  |
| GAAP income (loss) before income taxes | \$ | 104,852 | \$ | 109,278 | \$ | 45,182 |  | \$ | 53,331 |  | \$ | 65,485 |  | \$ | 66,134 |
| Day 1, Provision for Credit Losses - Empire transaction |  | - |  | - |  | 1,818 |  |  | - |  |  | - |  |  | - |
| Net (gain) loss from fair value adjustments |  | (5,728) |  | 12,995 |  | 2,142 |  |  | 5,353 |  |  | 4,122 |  |  | 3,465 |
| Net (gain) loss on sale of securities |  | 10,948 |  | (113) |  | 701 |  |  | 15 |  |  | 1,920 |  |  | 186 |
| Life insurance proceeds |  | $(1,822)$ |  | - |  | (659) |  |  | (462) |  |  | $(2,998)$ |  |  | $(1,405)$ |
| Net gain on sale or disposition of assets |  | (104) |  | (621) |  | - |  |  | (770) |  |  | $(1,141)$ |  |  | - |
| Net (gain) loss from fair value adjustments on qualifying hedges |  | (775) |  | $(2,079)$ |  | 1,185 |  |  | 1,678 |  |  | - |  |  | - |
| Accelerated employee benefits upon Officer's death |  | - |  | - |  | - |  |  | 455 |  |  | 149 |  |  | - |
| Prepayment penalty on borrowings |  | - |  | - |  | 7,834 |  |  | - |  |  | - |  |  | - |
| Net amortization of purchase accounting adjustments |  | $(2,030)$ |  | $(2,489)$ |  | 80 |  |  | - |  |  | - |  |  | - |
| Merger expense |  | - |  | 2,562 |  | 6,894 |  |  | 1,590 |  |  | - |  |  | - |
| Core income before taxes |  | 105,341 |  | 119,533 |  | 65,177 |  |  | 61,190 |  |  | 67,537 |  |  | 68,380 |
| Provision for core income taxes |  | 28,502 |  | 30,769 |  | 15,428 |  |  | 13,957 |  |  | 11,960 |  |  | 22,613 |
| Core net income | \$ | 76,839 | \$ | 88,764 | \$ | 49,749 |  | \$ | 47,233 |  | \$ | 55,577 |  | \$ | 45,767 |
| GAAP diluted earnings (loss) per common share | \$ | 2.50 | \$ | 2.59 | \$ | 1.18 |  | \$ | 1.44 |  | \$ | 1.92 |  | \$ | 1.41 |
| Day 1, Provision for Credit Losses - Empire transaction, net of tax |  | - |  | - |  | 0.05 |  |  | - |  |  | - |  |  | - |
| Net (gain) loss from fair value adjustments, net of tax |  | (0.14) |  | 0.31 |  | 0.06 |  |  | 0.14 |  |  | 0.10 |  |  | 0.07 |
| Net (gain) loss on sale of securities, net of tax |  | 0.26 |  | - |  | 0.02 |  |  | - |  |  | 0.05 |  |  | - |
| Life insurance proceeds |  | (0.06) |  | - |  | (0.02) |  |  | (0.02) |  |  | (0.10) |  |  | (0.05) |
| Net gain on sale or disposition of assets, net of tax |  | - |  | (0.01) |  | - |  |  | (0.02) |  |  | (0.03) |  |  | 0.13 |
| Net (gain) loss from fair value adjustments on qualifying hedges, net of tax |  | (0.02) |  | (0.05) |  | 0.03 |  |  | 0.05 |  |  | - |  |  | - |
| Accelerated employee benefits upon Officer's death, net of tax |  | - |  | - |  | - |  |  | 0.01 |  |  | - |  |  | - |
| Prepayment penalty on borrowings, net of tax |  | - |  | - |  | 0.20 |  |  | - |  |  | - |  |  | - |
| Net amortization of purchase accounting adjustments, net of tax |  | (0.05) |  | (0.06) |  | - |  |  | - |  |  | - |  |  | - |
| Merger expense, net of tax |  | - |  | 0.06 |  | 0.18 |  |  | 0.04 |  |  | - |  |  | - |
| NYS tax change |  | - |  | (0.02) |  | - |  |  | - |  |  | - |  |  | - |
| Core diluted earnings per common share ${ }^{(1)}$ | \$ | 2.49 | \$ | 2.81 | \$ | 1.70 |  | \$ | 1.65 |  | \$ | 1.94 |  | \$ | 1.57 |
| Core net income, as calculated above | \$ | 76,839 | \$ | 88,764 | \$ | 49,749 |  | \$ | 47,233 |  | \$ | 55,577 |  | \$ | 45,767 |
| Average assets |  | 8,307,137 |  | 8,143,372 |  | 7,276,022 |  |  | 6,947,881 |  |  | 6,504,598 |  |  | 6,217,746 |
| Average equity |  | 672,742 |  | 648,946 |  | 580,067 |  |  | 561,289 |  |  | 534,735 |  |  | 530,300 |
| Core return on average assets ${ }^{(2)}$ |  | 0.92 |  | 1.09 |  | 0.68 | \% |  | 0.68 | \% |  | 0.85 | \% |  | 0.74 \% |
| Core return on average equity ${ }^{(2)}$ |  | 11.42 |  | 13.68 |  | 8.58 | \% |  | 8.42 | \% |  | 10.39 | \% |  | 8.63 \% |

Reconciliation of GAAP Revenue and Pre-Provision Pre-Tax Net Revenue - Years

| (Dollars In thousands) | Years Ended |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2017 \\ \hline \end{gathered}$ |  |
| GAAP Net interest income | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 | \$ | 173,107 |
| Net (gain) loss from fair value adjustments on qualifying hedges |  | (775) |  | $(2,079)$ |  | 1,185 |  | 1,678 |  | - |  | - |
| Net amortization of purchase accounting adjustments |  | $(2,542)$ |  | $(3,049)$ |  | (11) |  | - |  | - |  | - |
| Core Net interest income | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | $\underline{163,618}$ | \$ | 167,406 | \$ | 173,107 |
| GAAP Noninterest income | \$ | 10,009 | \$ | 3,687 | \$ | 11,043 | \$ | 9,471 | \$ | 10,337 | \$ | 10,362 |
| Net (gain) loss from fair value adjustments |  | $(5,728)$ |  | 12,995 |  | 2,142 |  | 5,353 |  | 4,122 |  | 3,465 |
| Net (gain) loss on sale of securities |  | 10,948 |  | (113) |  | 701 |  | 15 |  | 1,920 |  | 186 |
| Life insurance proceeds |  | $(1,822)$ |  | - |  | (659) |  | (462) |  | $(2,998)$ |  | $(1,405)$ |
| Net gain on disposition of assets |  | (104) |  | (621) |  | - |  | (770) |  | $(1,141)$ |  | - |
| Core Noninterest income | \$ | 13,303 | \$ | $\underline{ }$ | \$ | 13,227 | \$ | $\underline{ }$ 13,607 | \$ | $\underline{ }$ | \$ | 12,608 |
| GAAP Noninterest expense | \$ | 143,692 | \$ | 147,322 | \$ | 137,931 | \$ | 115,269 | \$ | 111,683 | \$ | 107,474 |
| Prepayment penalty on borrowings |  | - |  | - |  | $(7,834)$ |  | - |  | - |  | - |
| Accelerated employee benefits upon |  |  |  |  |  |  |  |  |  |  |  |  |
| Officer's death |  | - |  | - |  | - |  | (455) |  | (149) |  | - |
| Net amortization of purchase accounting adjustments |  | (512) |  | (560) |  | (91) |  | - |  | - |  | - |
| Merger expense |  | - |  | $(2,562)$ |  | $(6,894)$ |  | $(1,590)$ |  | - |  | - |
| Core Noninterest expense | \$ | 143,180 | \$ | 144,200 | \$ | 123,112 | \$ | 113,224 | \$ | 111,534 | \$ | 107,474 |
| GAAP: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 | \$ | 173,107 |
| Noninterest income |  | 10,009 |  | 3,687 |  | 11,043 |  | 9,471 |  | 10,337 |  | 10,362 |
| Noninterest expense |  | $(143,692)$ |  | $(147,322)$ |  | $(137,931)$ |  | $(115,269)$ |  | $(111,683)$ |  | $(107,474)$ |
| Pre-provision pre-tax net revenue | \$ | 109,933 | \$ | $\underline{\text { 104,334 }}$ | \$ | 68,311 | \$ | 56,142 | \$ | 66,060 | \$ | $\underline{75,995}$ |
| Core: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | 163,618 | \$ | 167,406 | \$ | 173,107 |
| Noninterest income |  | 13,303 |  | 15,948 |  | 13,227 |  | 13,607 |  | 12,240 |  | 12,608 |
| Noninterest expense |  | $(143,180)$ |  | $(144,200)$ |  | $(123,112)$ |  | $(113,224)$ |  | $(111,534)$ |  | $(107,474)$ |
| Pre-provision pre-tax net revenue | \$ | 110,422 | \$ | 114,589 | \$ | 86,488 | \$ | 64,001 | \$ | 68,112 | \$ | 78,241 |
| Efficiency Ratio |  | 56.5 |  | 55.7 |  | 58.7 |  | 63.9 |  | 62.1 |  | 57.9 |

## Reconciliation of GAAP and Core Net Interest Income and NIM - Years

(Dollars In thousands)
GAAP net interest income
Net (gain) loss from fair value adjustments on qualifying hedges
Net amortization of purchase accounting adjustments

Tax equivalent adjustment
Core net interest income FTE

Total average interest-earning assets ${ }^{(1)}$
Core net interest margin FTE

GAAP interest income on total loans, net
Net (gain) loss from fair value adjustments on qualifying hedges
Net amortization of purchase accounting adjustments

Core interest income on total loans, net

Average total loans, net ${ }^{(1)}$
Core yield on total loans

| Years Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 31, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  |  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  | December 31, 2017 |  |
| \$ | 243,616 | \$ | 247,969 | \$ | 195,199 |  | \$ | 161,940 |  | \$ | 167,406 | \$ | 173,107 |  |
|  | (775) |  | $(2,079)$ |  | 1,185 |  |  | 1,678 |  |  | - |  | - |  |
|  | $(2,542)$ |  | $(3,049)$ |  | (11) |  |  | - |  |  | - |  | - |  |
|  | 461 |  | 450 |  | 508 |  |  | 542 |  |  | 895 |  | - |  |
| \$ | 240,760 | \$ | 243,291 | \$ | 196,881 |  | \$ | 164,160 |  | \$ | 168,301 | \$ | 173,107 |  |
| \$ | 7,841,407 | \$ | 7,681,441 | \$ | 6,863,219 |  | \$ | 6,582,473 |  | \$ | 6,194,248 | \$ | 5,916,073 |  |
|  | 3.07 |  | 3.17 | \% | 2.87 | \% |  | 2.49 | \% |  | 2.72 | \% | 2.93 | \% |
| \$ | 293,287 | \$ | 274,331 | \$ | 248,153 |  | \$ | 251,744 |  | \$ | 232,719 | \$ | 209,283 |  |
|  | (775) |  | $(2,079)$ |  | 1,185 |  |  | 1,678 |  |  | - |  | - |  |
|  | $(2,628)$ |  | $(3,013)$ |  | (356) |  |  | - |  |  | - |  | - |  |
| \$ | 289,884 | \$ | 269,239 | \$ | 248,982 |  | \$ | 253,422 |  | \$ | 232,719 | \$ | 209,283 |  |
| \$ | 6,748,165 | \$ | 6,653,980 | \$ | 6,006,931 |  | \$ | 5,621,033 |  | \$ | 5,316,968 | \$ | 4,988,613 |  |
|  | 4.30 |  | 4.05 | \% | 4.14 | \% |  | 4.51 | \% |  | 4.38 | \% | 4.20 | \% |

## Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Years

| (Dollars in thousands) | $\begin{gathered} \text { December 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Equity | \$ | 677,157 | \$ | 679,628 | \$ | 618,997 | \$ | 579,672 | \$ | 549,464 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(16,127)$ |  | $(16,127)$ |
| Core deposit intangibles |  | $(2,017)$ |  | $(2,562)$ |  | $(3,172)$ |  | - |  | - |
| Intangible deferred tax liabilities |  | - |  | 328 |  | 287 |  | 292 |  | 290 |
| Tangible Stockholders' Common Equity | \$ | 657,504 | \$ | 659,758 | \$ | 598,476 | \$ | 563,837 | \$ | 533,627 |
| Total Assets | \$ | 8,422,946 | \$ | 8,045,911 | \$ | 7,976,394 | \$ | 7,017,776 | \$ | 6,834,176 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Goodwill |  | $(17,636)$ |  | $(17,636)$ |  | $(17,636)$ |  | $(16,127)$ |  | $(16,127)$ |
| Core deposit intangibles |  | $(2,017)$ |  | $(2,562)$ |  | $(3,172)$ |  | - |  | - |
| Intangible deferred tax liabilities |  | - |  | 328 |  | 287 |  | 292 |  | 290 |
| Tangible Assets | \$ | 8,403,293 | \$ | 8,026,041 | \$ | 7,955,873 | \$ | 7,001,941 | \$ | 6,818,339 |
| Tangible Stockholders' Common Equity to Tangible |  |  |  |  |  |  |  |  |  |  |
| Assets |  | $7.82 \%$ |  | 8.22 |  | 7.52 |  | 8.05 |  | 7.83 |

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