3Q23 Earnings Conference Call



Building Rewarding Relationships

November 1, 2023



"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: Statements in this Presentation relating to plans, strategies, economic performance and trends, projections of results of specific activities or investments and other statements that are not descriptions of historical facts may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties, and actual results could differ materially from those currently anticipated due to a number of factors, which include, but are not limited to, risk factors discussed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022, and in other documents filed by the Company with the Securities and Exchange Commission from time to time. Forward-looking statements may be identified by terms such as "may", "will", "should", "could", "expects", "plans", "intends", "anticipates", "believes", "estimates", "predicts", "forecasts", "goals", "potential" or "continue" or similar terms or the negative of these terms. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. The Company has no obligation to update these forward-looking statements.



Executing On Our Action Plan

| Initiative | Actions/Results |
|---|--|
| 1) Move towards a more interest rate neutral position | Added \$100 million of interest rate hedges during 3Q23 Approximately 60% of the loan pipeline are floating rate loans at September 30, 2023 The Company has a goal of reaching a more neutral interest rate risk position |
| 2) Enhance focus on risk adjusted returns and profitability | Relationships will face greater scrutiny to achieve risk adjusted returns Loan pipeline decreased 12.6% QoQ with a 54 bps increase in yields Yields on 3Q23 closings were 7.48%, an increase of 288 bps YoY and 34 bps QoQ |
| Emphasizing our brand of customer service and deepening relationships to expand customer base and drive loyalty | Net loans increased \$63MM or 0.9% QoQ Checking account openings decreased 5.0% YoY Noninterest bearing deposits increased by \$46.6MM QoQ or 5.6% CDs increased \$88.7MM or 4.0% during 3Q23 |
| Review new and existing lending relationships to prepare for the next credit cycle | Manhattan office buildings are approximately 0.6% of net loans Debt service coverage ratio of 1.8x for multifamily and investor commercial real estate loans that reprice through 2025; with our stress testing (+200 bps in rates and 10% rise in operating expenses) indicating a resilient borrower base |
| 5) Preserve strong liquidity and capital | Liquidity is strong at \$3.7 billion at September 30, 2023, or approximately 43% of total assets Average total deposits increased 8.6% YoY, but declined 1.2% QoQ TCE declined to 7.59% at September 30, 2023, compared to 7.71% at June 30, 2023 |
| 6) Tighten expense controls | Greater scrutiny placed on discretionary expenses GAAP and Core noninterest expense down 3.4% YoY and 2.4% QoQ |

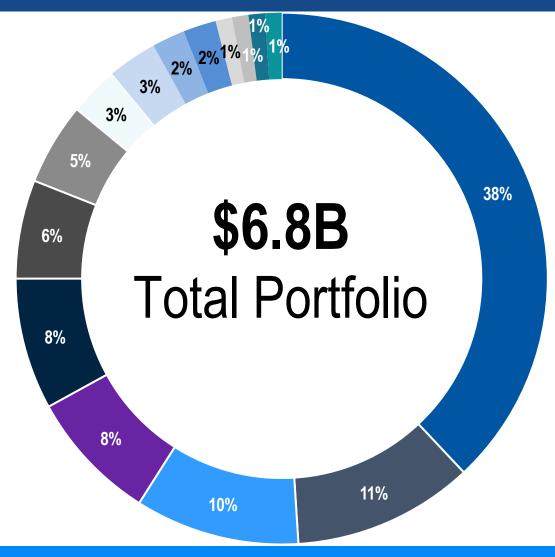
Executing on Our Action Plan to Improve Future Profitability



| | Areas of Focus |
|------------------------|--|
| Interest Rate Risk | Continuing to take actions to position the Company's balance sheet more towards interest rate risk neutral During 3Q23, the Company added \$100 million of interest rate hedges Approximately 60% of the loan pipeline consists of floating rate loans including back-to-back loan swaps Rate sensitivity to a +100 bps shock has been reduced by 66% over the past year. Increased noninterest bearing deposits by \$46.6 million QoQ |
| Credit Quality | Manhattan office buildings are approximately 0.6% of net loans Over 88% of the loan portfolio is collateralized by real estate with an average loan to value that approximates 36% Debt service coverage ratio of 1.8x for multifamily and investor commercial real estate loans that reprice through 2025 |
| Liquidity | The Company continues to have ample liquidity with \$3.7 billion of undrawn lines and resources Uninsured and uncollateralized deposits were 16% of total deposits Total deposits increased 9.1% YoY; 3Q23 balances were impacted by seasonality and pricing decisions Checking account openings declined 5% YoY in 3Q23 |
| Customer Experience | Approximately 33% of our branches are in Asian markets; a key focus of our business Bensonhurst, our 27th branch, opened on September 29, 2023 and expanded our Asian branch presence Digital banking usage continues to increase with double digit growth in both monthly mobile deposit active users and digital banking enrollment in September 2023 versus a year ago |



Loans Secured by Real Estate Have an Average LTV of ~36%



88% Real Estate Based

- Multifamily: 38.0%
- Non Real Estate: 11.0%
- Owner Occupied CRE: 10.0%
- One-to-four family Mixed Use: 8.0%
- General Commercial: 8.0%
- CRE Strip Mall: 6.0%
- CRE Shopping Center: 5.0%
- One-to-four family Residential: 3.0%
- CRE Single Tenant: 3.0%
- Industrial: 2.0%
- Office Multi Tenant: 2.0%
- Health Care/Medical Use: 1.0%
- Commercial Special Use: 1.0%
- Construction: 1.0%
- Office Single Tenant: 1.0%

Manhattan Office Buildings are Approximately 0.6% of Net Loans



Multifamily Lending – Conservative Lending Standards; Minimal Losses

Our Lending Looks More Like This



Generally, Not Like This



- Average loan size is only \$1.2 million
- Strong sponsorship with weighted average equity of 56%
- Weighted average debt service coverage ratio is 1.8x
- The average monthly rent in our portfolio is approximately \$1,650 compared to over \$3,000 for market rents
- ~65% of the Multifamily Loans Portfolio Contains Rent Regulated Units¹

Office CRE – Most of the Loans Are Outside of Manhattan

Our Lending Looks More Like This Not Like This SCOTT MEDICAL CENTER NEW YORK STATE DEPARTMENT OF MOTOR VERM 50 Hudson Years, Photo by Michael Young

- Average loan size is \$3.2 million
- Weighted average LTV of 50% and a weighted average debt service coverage ratio of 1.8x
- No office loans are nonaccrual and about 26% of the portfolio will have upward rate adjustments through 2024 given today's interest rates
- Minimal exposure to Manhattan office buildings; over one third is medical

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Retail CRE: Essential to Local Communities

Our Lending Looks More Like This

Generally, Not Like This



- \$0.9B portfolio with 42% located in Queens, Brooklyn, and the Bronx
- We tend to lend to shopping centers and strip mails versus larger malls
- Our average retail CRE loan is \$2.4MM with average seasoning over 6 years
- Weighted average LTV¹ of 53% with one loan of \$0.9MM having an LTV over 75%
- Weighted average debt service coverage ratio is ~1.86x²
- No delinquent loans and only 1% of this portfolio is on the watchlist
- Approximately 6% of this portfolio has rate adjustments in 2023 and 13% in 2024

Strong Asian Banking Market Focus

Asian Communities – Total Loans \$766MM and Deposits \$1.2B

Multilingual Branch Staff Serves Diverse Customer Base in NYC Metro Area

Growth Aided by the Asian Advisory Board

Sponsorships of Cultural Activities Support New and Existing Opportunities

Bensonhurst (Brooklyn) branch opened on September 29, 2023

19% of Total Deposits

\$41B

Deposit Market Potential (~3% Market Share¹)

9.8%

FFIC 5 Year Asian Market CAGR vs 3.3%¹ for the Comparable Asian Markets

Digital Banking Usage Continues to Increase

21%

Increase in Monthly Mobile Deposit Active Users Sept. 2023 YoY

Internet Banks

iGObanking and BankPurely national deposit gathering platforms ~3% of Average Deposits in Sept. 2023

~35,000

Users with Active Online Banking Status

33% Sept. 2023 YoY Growth

Numerated

Small Business Lending Platform

\$15.9MM of Commitments in 2023



蕑

13%

Digital Banking Enrollment Sept. 2023 YoY Growth

~9,000 Zelle[®] Transactions ~\$3.2MM

Zelle Dollar Transactions in Sept. 2023

Technology Enhancements Remain a Priority to Grow Customer Base and Increase Engagement



\$

Key Community Events During 3Q23



The Hong Kong Dragon Boat Festival of New York
India Day Parade of Long Island
Moon Festival 2023

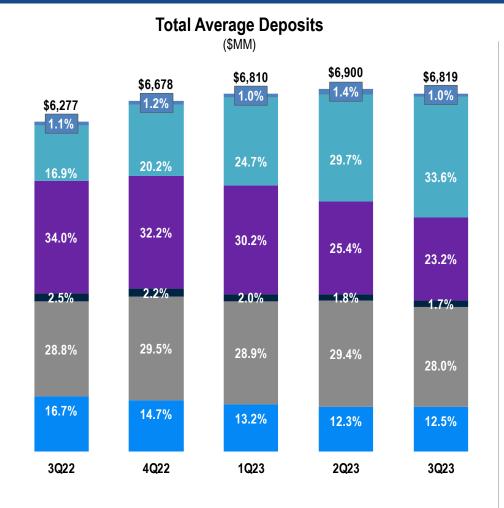
Opened Bensonhurst branch on September 29, 2023

3Q23 GAAP EPS \$0.32 and Core¹ EPS of \$0.31

3Q23 GAAP ROAA and ROAE 0.44% and 5.57%; Core¹ ROAA and ROAE 0.43% and 5.41%

| 1 Grow Funding Sources | 2 Maintain Loan Portfolio |
|--|--|
| Average total deposits increased 8.6% YoY but declined 1.2% QoQ Noninterest bearing deposits increased 5.6% QoQ Average CDs were \$2.3B or 33.6% of total average deposits Cost of deposits increased 26 bps QoQ to 2.94%; Overall cost of funds totaled 3.13%, an increase of 33 bps QoQ | Loan closings of \$241.5MM, down 47.9% YoY, with weighted average yields of 7.48%, up 288 bps YoY and 34 bps QoQ Net loans increased 0.9% QoQ Loan pipeline of \$363.3MM, down 12.6% QoQ; 60% of the pipeline is floating rate loans |
| 3 Focus on Asset Quality | 4 Leverage Technology |
| NPAs decreased 3.1% QoQ; only 45 bps of assets The total real estate portfolio has a low average LTV of | Digital users and engagement continues to expand with 21% YoY increase in monthly mobile deposit active users |

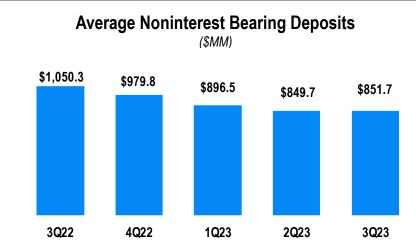
Average Total Deposits Increase YoY; NIB Deposits Expand QoQ



| Noninterest Bearir | ng 🔳 NOW Accoun | ts 🔳 Savings 🔳 Me | oney Market 🔳 CD | s Mortgage Escrow |
|--------------------|-----------------|-------------------|------------------|--------------------|
| | | Deposit Costs | | |
| 0.76% | 1.63% | 2.29% | 2.68% | 2.94% |

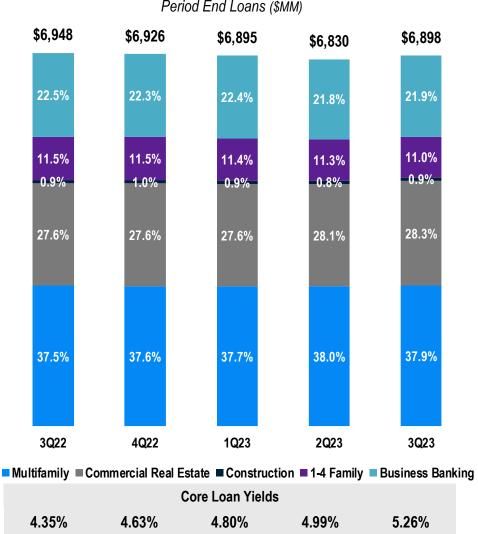
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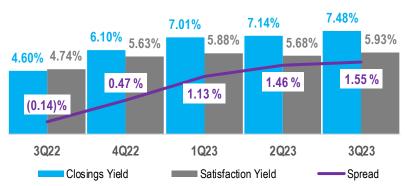
- Average total deposits increased 8.6% YoY, but declined 1.2% QoQ due to seasonality and pricing decisions
- Average noninterest bearing deposits are 12.5% of average total deposits, down from 16.7% a year ago; period end noninterest bearing deposits increased 5.6% QoQ
- 3Q23 checking account openings down 5.0%
 YoY

Core Loan Yields Continue to Expand



Loan Composition Period End Loans (\$MM)

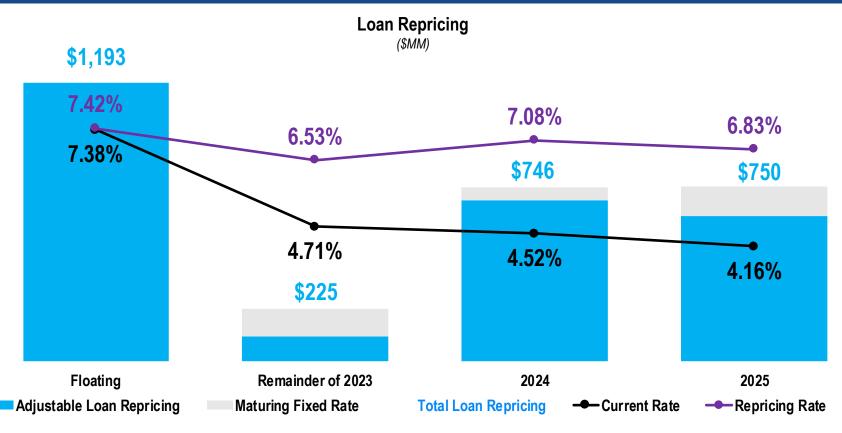
- Net loans decreased 0.8% YoY but increased 0.9% QoQ
- Core loan yields improve 27 bps QoQ; prepayment penalty income totaled \$0.7MM in 3Q23 vs. \$0.3MM in 2Q23 and \$1.3MM in 3Q22
- Loan pipeline totaled \$363.3MM at September 30, 2023; Pipeline yield increases 54 bps QoQ
- Spread between closing and satisfaction yields expanded in 3Q23



Closings vs Satisfaction Yields¹

See Appendix for definitions of Core Loan Yields ⁽¹⁾ Closings and Satisfactions Yields exclude PPP loans

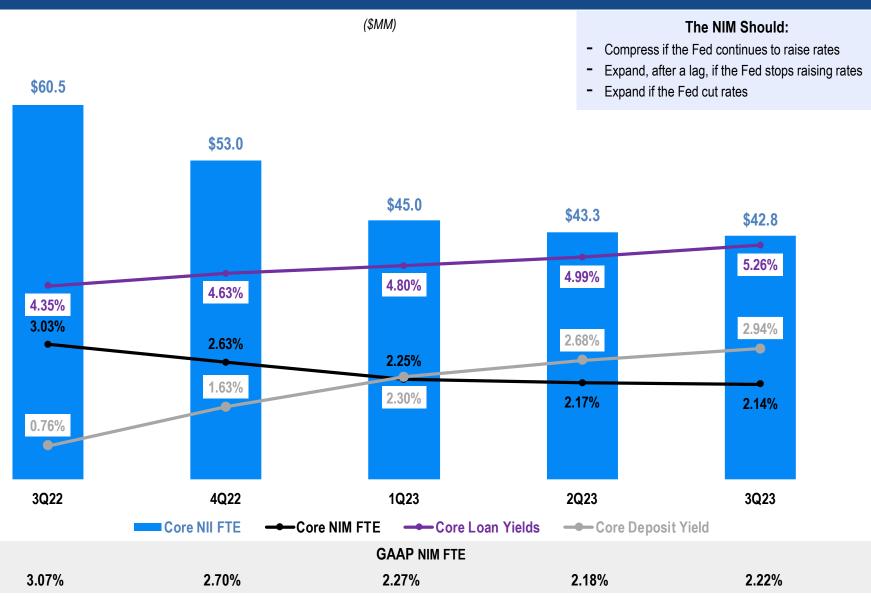
Effective Floating Rate Loans Rise to ~25% of the Loan Portfolio; Significant Repricing to Occur Through 2025



- Floating rate loans include any loans (including back-to-back swaps) tied to an index that reprices within 90 days;
 \$1.7B or ~25% of loan portfolio hedges, including the \$500MM, is effectively floating rate
- Through 2025, loans to reprice ~180-270 bps higher assuming index values as of September 30, 2023
- ~17% of loans reprice (~25% including all loan portfolio hedges) with every Fed move and an additional 10-15% reprice annually

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GAAP NIM Expands; Core NIM Compresses Slightly



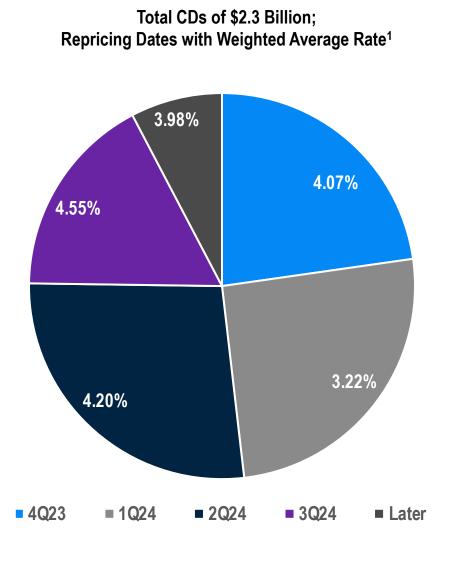


Interest Rate Hedges Provide Income and Reduce Rate Sensitivity

| Swap Type | Notional (\$MM) | 9M 23 Avg Bal (\$MM) | 9M 23 Yield with Swaps | 9M 23 Yield Without Swaps | Net Benefit |
|--|--------------------|-------------------------|---------------------------|------------------------------|----------------|
| Investments | \$200.0 | \$985.0 | 3.68% | 3.44% | 0.24% |
| Loans | \$746.8 | \$6,837.7 | 5.06% | 4.85% | 0.21% |
| Funding | \$776.8 | \$7,610.1 | 2.80% | 3.12% | 0.32% |
| Total Interest Rate Hedges ¹ | \$1,723.6 | | | | 2.51% |

- The addition of swaps and more emphasis on floating rate assets has reduced the liability sensitive rate position by ~66% over the past year
 - The swaps were added as the Fed increased rates to both enhance the yield on longer term assets and to reduce the cost of funding
- The \$1.7 billion of total interest rate hedges has annualized net interest income of \$43.3MM or an effective annualized yield of 2.51% as of September 30, 2023
 - The effective yield will expand if the Fed raises rates or compress if the Fed cuts rates

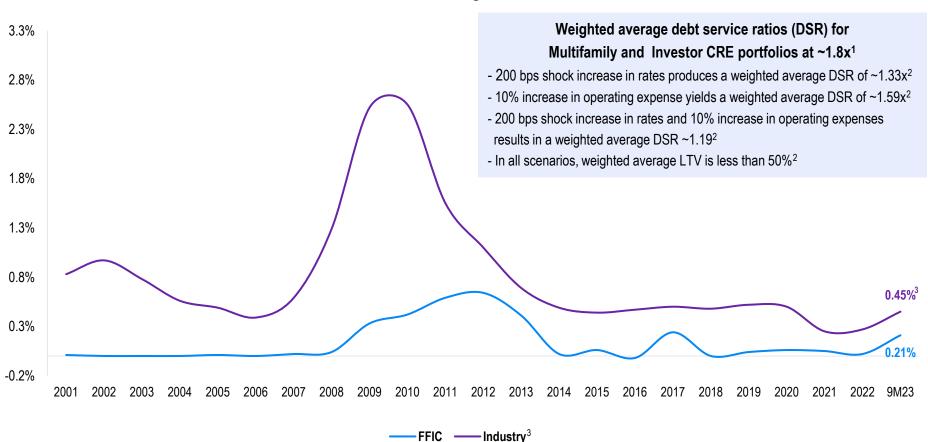
CDs Continue to Reprice



- CDs have a weighted average rate of 3.96%¹ as of September 30, 2023
- Approximately 92%¹ of the CD portfolio will mature within one year
 - \$371.7 million in 4Q23 at 4.07%1
 - \$415.5 million in 1Q24 at 3.22%
 - \$442.3 million in 2Q24 at 4.20%
 - \$279.3 million in 3Q24 at 4.55%
- Historically, we retain a high percentage of maturing CDs
- Current CD rates are approximately 5.00%-5.45%

Net Charge-offs Significantly Better Than the Industry; Strong DSR

NCOs / Average Loans



- Over two decades and multiple credit cycles, Flushing Financial has a history of better than industry credit quality
- Average LTVs on the Real Estate portfolio is ~36%⁴

or total income

Only \$20.8MM of real estate loans (0.3% of gross loans) with an LTV of 75% or more⁴

FFIC FLUSHING

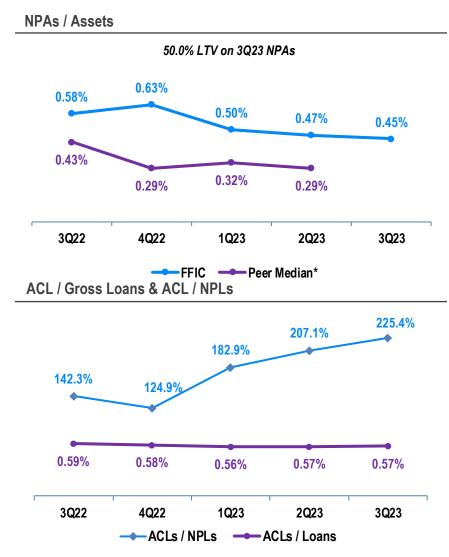
¹ Based on most recent Annual Loan Review
² Based upon a sample size of 89% of loans adjusting between 2023 and 2025 with no increase in rents

³ "Industry" includes FDIC insured institutions from "FDIC Statistics At A Glance"

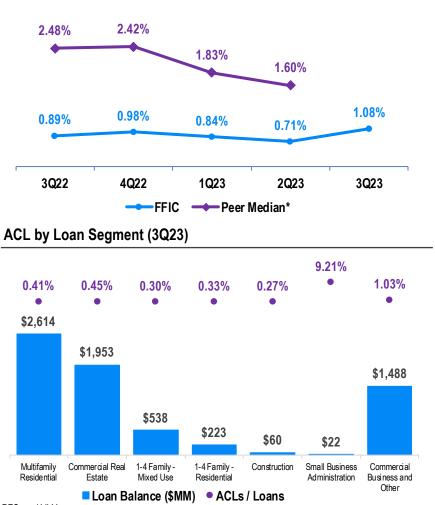
⁴ Based on appraised value at origination

through June 30, 2023

Continued Strong Credit Quality



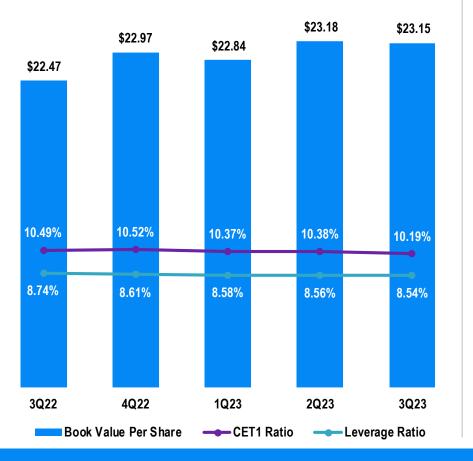
Criticized and Classified Loans / Gross Loans



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NG Peer data through 2Q23; Peers include: BKU, DCOM, FLIC, HNVR, KRNY, NFBK, NYCB, PFS, and VLY

Book Value and Tangible Book Value Per Share Grow YoY

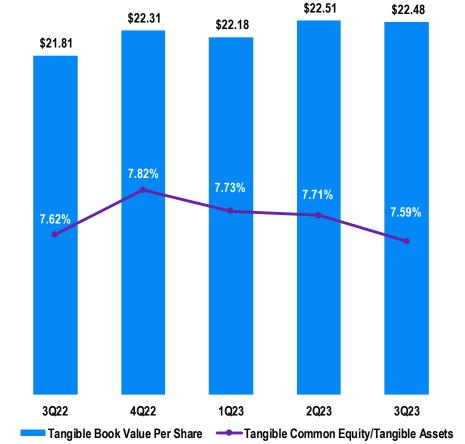


3.0% YoY Book Value Per Share Growth

59,352 Shares Repurchased in 3Q23 at an Average Price of \$15.88 (29.4% discount to TBV/share)



3.1% YoY Increase in Tangible Book Value Per Share



Outlook

Balance Sheet

- Expect stable to slight decline in loans
- Focused on maintaining deposits balances while experiencing normal seasonal patterns

Net Interest Income

- Expect continued NIM pressure until the Fed stops raising rates
- Expect NIM expansion, after a lag, once the Fed ends rate increases
- NIM pressure is expected to be similar to 2Q and 3Q; assuming no significant changes in deposit market pricing and competition
- Significant CD repricing to occur over the next year
- Loans continue to reprice ~180-270 bps higher

Noninterest Income

 Approximately \$162.4MM of back-to-back swaps in the loan pipeline; banking services fee income to benefit in the quarter that these loans close

Noninterest Expense

- 4Q expenses likely to be higher than 3Q due to the absence of the CAREs Act benefit

Effective Tax Rate

- Expecting 26-28% for 2023

Key Takeaways – Cautiously Optimistic

Executing on our Action Plan

 These actions will result in improved profitability in the future and set the stage for consistent and significantly higher returns

Areas of Focus improved during the quarter

- Continued movement towards interest rate neutral
- NPAs declined QoQ; underwriting remains solid; high debt service coverage ratios
- Strong liquidity capacity
- Continue to service our customers and deepen relationships

Remain cautious on the environment

- Slight Core NIM compression
- Cost of deposits continues to increase
- Focused on floating rate and back-to-back swap loans
- Solid Capital ratios
- Expecting additional Fed rate increases



Appendix





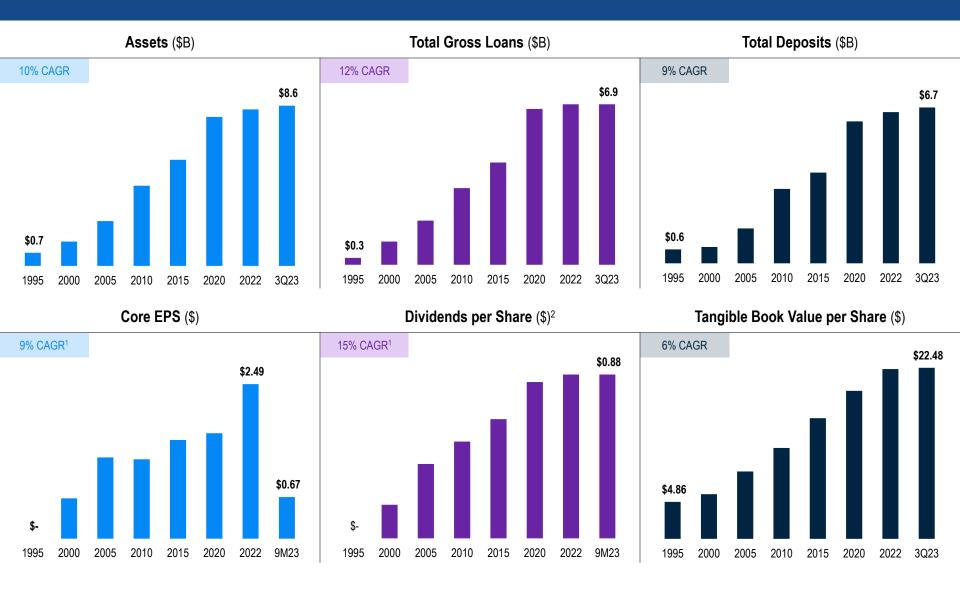
Annual Financial Highlights

| | 2022 | 2021 | 2020 | 2019 | 2018 | 8 2017 | <u></u> |
|------------------------------|---------|---------|---------|---------|---------|-----------|---------|
| Reported Results | | | | | | | |
| EPS | \$2.50 | \$2.59 | \$1.18 | \$1.44 | \$1.92 | \$1.41 | |
| ROAA | 0.93 % | 1.00 % | 0.48 | % 0.59 | % 0.85 | % 0.66 % | |
| ROAE | 11.44 | 12.60 | 5.98 | 7.35 | 10.30 | 7.74 | |
| NIM FTE | 3.11 | 3.24 | 2.85 | 2.47 | 2.70 | 2.93 | |
| Core ¹ Results | | | | | | | |
| EPS | \$2.49 | \$2.81 | \$1.70 | \$1.65 | \$1.94 | \$1.57 | |
| ROAA | 0.92 % | 1.09 % | 0.68 | % 0.68 | % 0.85 | % 0.74 % | |
| ROAE | 11.42 | 13.68 | 8.58 | 8.42 | 10.39 | 8.63 | |
| NIM FTE | 3.07 | 3.17 | 2.87 | 2.49 | 2.72 | 2.93 | |
| Credit Quality | | | | | | | |
| NPAs/Loans & REO | 0.77 % | 0.23 % | 0.31 | % 0.24 | % 0.29 | % 0.35 % | |
| LLR/Loans | 0.58 | 0.56 | 0.67 | 0.38 | 0.38 | 0.39 | |
| LLR/NPLs | 124.89 | 248.66 | 214.27 | 164.05 | 128.87 | 112.23 | |
| NCOs/Avg Loans | 0.02 | 0.05 | 0.06 | 0.04 | - | 0.24 | |
| Criticized&Classifieds/Loans | 0.98 | 0.87 | 1.07 | 0.66 | 0.96 | 1.21 | |
| Capital Ratios | | | | | | | |
| CET1 | 10.52 % | 10.86 % | 9.88 | % 10.95 | % 10.98 | % 11.59 % | |
| Tier 1 | 11.25 | 11.75 | 10.54 | 11.77 | 11.79 | 12.38 | |
| Total Risk-based Capital | 14.69 | 14.32 | 12.63 | 13.62 | 13.72 | 14.48 | |
| Leverage Ratio | 8.61 | 8.98 | 8.38 | 8.73 | 8.74 | 9.02 | |
| TCE/TA | 7.82 | 8.22 | 7.52 | 8.05 | 7.83 | 8.22 | |
| Balance Sheet | | | | | | | |
| Book Value/Share | \$22.97 | \$22.26 | \$20.11 | \$20.59 | \$19.64 | \$18.63 | |
| Tangible Book Value/Share | 22.31 | 21.61 | 19.45 | 20.02 | 19.07 | 18.08 | |
| Dividends/Share | 0.88 | 0.84 | 0.84 | 0.84 | 0.80 | 0.72 | |
| Average Assets (\$B) | 8.3 | 8.1 | 7.3 | 7.0 | 6.5 | 6.2 | |
| Average Loans (\$B) | 6.7 | 6.6 | 6.0 | 5.6 | 5.3 | 5.0 | |
| Average Deposits (\$B) | 6.5 | 6.4 | 5.2 | 5.0 | 4.7 | 4.5 | |



¹ See Reconciliation of GAAP Earnings and Core Earnings in Appendix

Over a 27 Year Track Record of Steady Growth



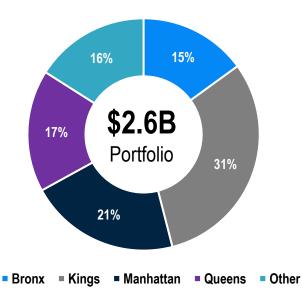


Note: Acquisition of Empire Bancorp in 2020 (loans and deposits acquired of \$685MM and \$854MM, respectively; assets acquired of \$982MM)

¹ Calculated from 1996-2022 ² Annualized

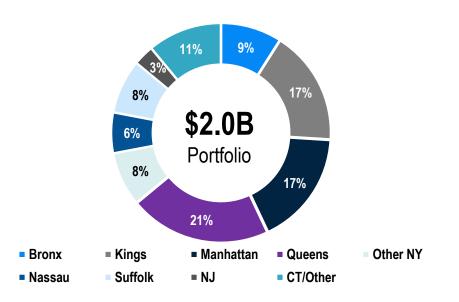
Well-Secured Multifamily and CRE Portfolios

Multifamily Geography



- Average loan size: \$1.2MM
- Average monthly rent of \$1,645 vs \$3,0711 for the market
- Weighted average LTV² is 44% with no loans having an LTV above 75%
- Weighted average DCR is ~1.8x³ •
- Borrowers typically do not sell properties, but refinance to buy more properties •
- ARMs adjust each 5-year period with terms up to 30 years and comprise 81% • of the portfolio; prepayment penalties are reset for each 5-year period

Non-Owner Occupied CRE Geography

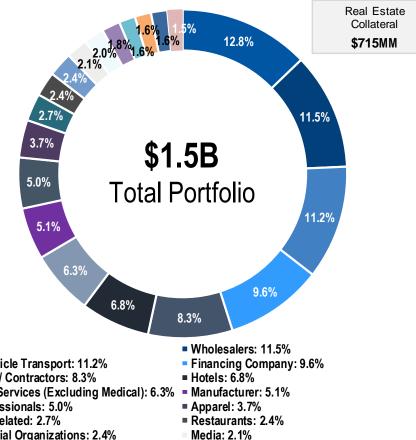


- Average loan size: \$2.5MM •
- Weighted average LTV² is 50% with \$0.9MM of loans having an LTV above 75%
- Weighted average DCR is ~1.8x³
- Require primary operating accounts
- ARMs adjust each 5-year period with terms up to 30 years and comprise 85% of the portfolio

Underwrite Real Estate Loans with a Cap Rate over 6% in 3Q23 (5%+ Historically) and Stress Test Each Loan



Well-Diversified Commercial Business Portfolio



Other : 12.8%

- Trucking/ Vehicle Transport: 11.2%
- Construction / Contractors: 8.3%
- Professional Services (Excluding Medical): 6.3%
- Medical Professionals: 5.0%
- Automobile Related: 2.7%
- Civic and Social Organizations: 2.4%
- Theaters: 2.0%
- Retailer: 1.6%

- Real Estate: 1.8%
- Food Services: 1.6%

Commercial Business

- Primarily in market lending
- Annual sales up to \$250MM
- Lines of credit and term loans, including owner occupied mortgages
- Loans secured by business assets, including account receivables, inventory, equipment, and real estate
- Personal guarantees are generally required
- Originations are generally \$100,000 to \$10MM
- Adjustable rate loans with adjustment periods of five years for owner-occupied mortgages and for lines of credit the adjustment period is generally monthly
- Generally not subject to limitations on interest rate increases but have interest rate floors

Average loan size of \$1.2MM

Non-cash Fair Value Adjustments to GAAP Earnings

The variance in GAAP and core earnings is partly driven by the impact of non-cash net gains and losses from fair value adjustments. These fair value adjustments relate primarily to borrowings carried at fair value under the fair value option.

Core Net Income, Core Diluted EPS, Core ROAE, Core ROAA, Pre-provision, Pre-tax Net Revenue, Core Net Interest Income FTE, Core Net Interest Margin FTE, Core Interest Income and Yield on Total Loans, Core Noninterest Income, Core Noninterest Expense and Tangible Book Value per common share are each non-GAAP measures used in this presentation. A reconciliation to the most directly comparable GAAP financial measures appears below in tabular form. The Company believes that these measures are useful for both investors and management to understand the effects of certain interest and noninterest items and provide an alternative view of the Company's performance over time and in comparison, to the Company's competitors. These measures should not be viewed as a substitute for net income. The Company believes that tangible book value per common share is useful for both investors and management as this measure is commonly used by financial institutions, regulators and investors to measure the capital adequacy of financial institutions. The Company believes this measure facilitates comparison of the quality and composition of the Company's capital over time and in comparison, to its competitors. This measure should not be viewed as a substitute for total shareholders' equity.

These non-GAAP measures have inherent limitations, are not required to be uniformly applied and are not audited. They should not be considered in isolation or as a substitute for analysis of results reported under GAAP. These non-GAAP measures may not be comparable to similarly titled measures reported by other companies.



Reconciliation of GAAP to CORE Earnings - Quarters

| | | | | r the t | hree months end | led | | | | . — | For the nine | mont | ns ended |
|--|----|---------------------|----------------------|---------|-------------------|-----|----------------------|----|----------------------|-----|----------------------|-------|----------------------|
| (Dollars in thousands, except per share data) | Se | ptember 30, 2023 | June 30, 2023 | | March 31, 2023 | | December 31, 2022 | S | eptember 30, 2022 | S | eptember 30, 2023 | s | eptember 30, 2022 |
| GAAP income before income taxes | \$ | 12,892 | \$ 11,805 | \$ | 6,959 | \$ | 12,819 | \$ | 32,422 | \$ | 31,656 | \$ | 92,033 |
| Net (gain) loss from fair value adjustments | | | | | | | | | | | | | |
| (Noninterest income (loss)) Net loss on sale of securities | | 1,246 | (294) | | (2,619) | | 622 | | (5,626) | | (1,667) | | (6,350) |
| (Noninterest income (loss)) | | — | | | _ | | 10,948 | | _ | | — | | — |
| Life insurance proceeds (Noninterest income (loss)) Net gain on disposition of assets (Noninterest income | | (23) | (561) | | _ | | (286) | | _ | | (584) | | (1,536) |
| (loss)) | | — | — | | — | | (104) | | — | | — | | — |
| Net (gain) loss from fair value adjustments on qualifying hedges (Net interest income) Net amortization of purchase accounting adjustments | | (1,348) | 205 | | (100) | | (936) | | (28) | | (1,243) | | 161 |
| and intangibles (Various) | | (237) | (227) | | (188) | | (219) | | (650) | | (652) | | (1,811) |
| Core income before taxes | | 12,530 | 10,928 | | 4,052 | | 22,844 | | 26,118 | | 27,510 | | 82,497 |
| Provision for core income taxes | | 3,395 | 3,074 | | 1,049 | | 5,445 | | 7,165 | | 7,518 | | 23,057 |
| Core net income | \$ | 9,135 | \$ 7,854 | \$ | 3,003 | \$ | 17,399 | \$ | 18,953 | \$ | 19,992 | \$ | 59,440 |
| GAAP diluted earnings per common share | \$ | 0.32 | \$ 0.29 | \$ | 0.17 | \$ | 0.34 | \$ | 0.76 | \$ | 0.77 | \$ | 2.15 |
| Net (gain) loss from fair value adjustments, net of tax | | 0.03 | (0.01) | | (0.06) | | 0.02 | | (0.13) | | (0.04) | | (0.15) |
| Net loss on sale of securities, net of tax | | — | _ | | — | | 0.27 | | _ | | _ | | |
| Life insurance proceeds | | — | (0.02) | | — | | (0.01) | | — | | (0.01) | | (0.05 |
| Net gain on disposition of assets, net of tax Net (gain) loss from fair value adjustments on | | — | | | | | | | | | — | | |
| qualifying hedges, net of tax Net amortization of purchase accounting adjustments, | | (0.03) | _ | | — | | (0.02) | | _ | | (0.03) | | _ |
| net of tax | | (0.01) | (0.01) | | (0.01) | | (0.01) | | (0.02) | | (0.02) | | (0.04 |
| Core diluted earnings per common share ⁽¹⁾ | \$ | 0.31 | \$ 0.26 | \$ | 0.10 | \$ | 0.57 | \$ | 0.62 | \$ | 0.67 | \$ | 1.92 |
| Core net income, as calculated above | \$ | 9,135 | \$ 7,854 | \$ | 3,003 | \$ | 17,399 | \$ | 18,953 | \$ | 19,992 | \$ | 59,440 |
| Average assets | | 8,504,364 | 8,461,827 | | 8,468,311 | | 8,518,019 | | 8,442,657 | | 8,478,299 | | 8,236,070 |
| Average equity | | 675,513 | 673,943 | | 683,071 | | 676,165 | | 674,282 | | 677,481 | | 671,588 |
| Core return on average assets ⁽²⁾ | | 0.43 % | 0.37 % | | 0.14 % | | 0.82 % | | 0.90 % | | 0.31 % | | 0.96 |
| Core return on average equity ⁽²⁾ | | 5.41 % | 4.66 % | | 1.76 % | | 10.29 % | | 11.24 % | | 3.93 % | | 11.80 |

Reconciliation of GAAP Revenue and Pre-provision Pre-tax Net Revenue - Quarters

| | | | | For | the thr | ee months en | ded | | | |] | For the nine n | nonths | ended |
|---|------|-----------|----|----------|---------|--------------|-----|-----------|--------|------------|-----|----------------|--------|------------|
| | Sept | ember 30, | J | une 30, | M | Iarch 31, | Dec | ember 31, | Sep | tember 30, | Sep | tember 30, | Sep | tember 30, |
| (Dollars in thousands) | | 2023 | | 2023 | | 2023 | | 2022 | | 2022 | | 2023 | | 2022 |
| GAAP Net interest income Net (gain) loss from fair value adjustments | \$ | 44,427 | \$ | 43,378 | \$ | 45,262 | \$ | 54,201 | \$ | 61,206 | \$ | 133,067 | \$ | 189,415 |
| on qualifying hedges Net amortization of purchase accounting | | (1,348) | | 205 | | (100) | | (936) | | (28) | | (1,243) | | 161 |
| adjustments | | (347) | _ | (340) | | (306) | | (342) | | (775) | | (993) | | (2,200) |
| Core Net interest income | \$ | 42,732 | \$ | 43,243 | \$ | 44,856 | \$ | 52,923 | \$ | 60,403 | \$ | 130,831 | \$ | 187,376 |
| GAAP Noninterest income (loss) | \$ | 3,476 | \$ | 5,122 | \$ | 6,908 | \$ | (7,652) | \$ | 8,995 | \$ | 15,506 | \$ | 17,661 |
| Net (gain) loss from fair value adjustments | | 1,246 | | (294) | | (2,619) | | 622 | | (5,626) | | (1,667) | | (6,350) |
| Net loss on sale of securities | | , | | | | _ | | 10,948 | | | | _ | | |
| Life insurance proceeds | | (23) | | (561) | | | | (286) | | _ | | (584) | | (1,536) |
| Net gain on sale of assets | | | | — | | — | | (104) | | | | — | | |
| Core Noninterest income | \$ | 4,699 | \$ | 4,267 | \$ | 4,289 | \$ | 3,528 | \$ | 3,369 | \$ | 13,255 | \$ | 9,775 |
| GAAP Noninterest expense Net amortization of purchase accounting | \$ | 34,415 | \$ | 35,279 | \$ | 37,703 | \$ | 33,742 | \$ | 35,634 | \$ | 107,397 | \$ | 109,950 |
| adjustments | | (110) | | (113) | | (118) | | (123) | | (125) | | (341) | | (389) |
| Core Noninterest expense | \$ | 34,305 | \$ | 35,166 | \$ | 37,585 | \$ | 33,619 | \$ | 35,509 | \$ | 107,056 | \$ | 109,561 |
| Net interest income | \$ | 44,427 | \$ | 43,378 | \$ | 45,262 | \$ | 54,201 | \$ | 61,206 | \$ | 133,067 | \$ | 189,415 |
| Noninterest income (loss) | | 3,476 | | 5,122 | | 6,908 | | (7,652) | | 8,995 | | 15,506 | | 17,661 |
| Noninterest expense | | (34,415) | | (35,279) | | (37,703) | | (33,742) | | (35,634) | | (107,397) | | (109,950) |
| Pre-provision pre-tax net revenue | \$ | 13,488 | \$ | 13,221 | \$ | 14,467 | \$ | 12,807 | \$ | 34,567 | \$ | 41,176 | \$ | 97,126 |
| Core: | | | | | | | | | | | | | | |
| Net interest income | \$ | 42,732 | \$ | 43,243 | \$ | 44,856 | \$ | 52,923 | \$ | 60,403 | \$ | 130,831 | \$ | 187,376 |
| Noninterest income | | 4,699 | | 4,267 | | 4,289 | | 3,528 | | 3,369 | 1 | 13,255 | | 9,775 |
| Noninterest expense | | (34,305) | | (35,166) | | (37,585) | | (33,619) | | (35,509) | | (107,056) | | (109,561) |
| Pre-provision pre-tax net revenue | \$ | 13,126 | \$ | 12,344 | \$ | 11,560 | \$ | 22,832 | \$ | 28,263 | \$ | 37,030 | \$ | 87,590 |
| Efficiency Ratio | | 72.3 % |) | 74.0 % | | 76.5 % | | 59.6 % | , b | 55.7 % | | 74.3 % |) | 55.6 % |



Efficiency ratio, a non-GAAP measure, was calculated by dividing core noninterest expense (excluding OREO expense and the net gain/loss from the sale of OREO) by the total of core net interest income and core noninterest income.

Reconciliation of GAAP to Core Net Interest Income and NIM - Quarters

| | | | | For th | e three months ende | ed | | | | For the nine | month | s ended |
|--|----|---------------|-----------------|--------|---------------------|----|--------------|-----------------|----|--------------|-------|--------------|
| | 2 | September 30, | June 30, | | March 31, | | December 31, | September 30, | Se | ptember 30, | Se | eptember 30, |
| (Dollars in thousands) | | 2023 | 2023 | | 2023 | | 2022 | 2022 | | 2023 | | 2022 |
| GAAP net interest income | \$ | 44,427 | \$ 43,378 | \$ | 45,262 | \$ | 54,201 | \$ 61,206 | \$ | 133,067 | \$ | 189,415 |
| Net (gain) loss from fair value adjustments on qualifying hedges Net amortization of purchase accounting | | (1,348) | 205 | | (100) | | (936) | (28) | | (1,243) | | 161 |
| adjustments | | (347) | (340) | | (306) | | (342) | (775) | | (993) | | (2,200) |
| Tax equivalent adjustment | | 102 | 101 | _ | 100 | | 102 | 104 | | 303 | | 359 |
| Core net interest income FTE | \$ | 42,834 | \$ 43,344 | \$ | 44,956 | \$ | 53,025 | \$ 60,507 | \$ | 131,134 | \$ | 187,735 |
| Total average interest-earning assets (1) | \$ | 8,021,424 | \$ 7,990,331 | \$ | 8,001,271 | \$ | 8,050,601 | \$ 7,984,558 | \$ | 8,004,417 | \$ | 7,770,910 |
| Core net interest margin FTE | | 2.14 % | 2.17 % | | 2.25 % | | 2.63 % | 3.03 % | | 2.18 | % | 3.22 % |
| GAAP interest income on total loans, net Net (gain) loss from fair value adjustments | \$ | 91,466 | \$ 85,377 | \$ | 82,889 | \$ | 81,033 | \$ 75,546 | \$ | 259,732 | \$ | 212,254 |
| on qualifying hedges - loans Net amortization of purchase accounting | | (1,379) | 157 | | (101) | | (936) | (28) | | (1,222) | | 161 |
| adjustments | | (358) | (345) | | (316) | | (372) | (783) | | (1,019) | | (2,256) |
| Core interest income on total loans, net | \$ | 89,729 | \$ 85,189 | \$ | 82,472 | \$ | 79,725 | \$ 74,735 | \$ | 257,491 | \$ | 210,159 |
| Average total loans, net (1) | \$ | 6,817,642 | \$ 6,834,644 | \$ | 6,876,495 | \$ | 6,886,900 | \$ 6,867,758 | \$ | 6,842,712 | \$ | 6,701,413 |
| Core yield on total loans | | 5.26 % | 4.99 % | | 4.80 % | | 4.63 % | 4.35 % | | 5.02 | % | 4.18 % |



Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Quarters

| (Dollars in thousands) | Se | eptember 30, 2023 | June 30, 2023 | March 31, 2023 | Ι | December 31, 2022 | S | September 30, 2022 |
|---|----|----------------------|------------------|-----------------|----|----------------------|----|-----------------------|
| Total Equity | \$ | 669,141 | \$ 671,303 | \$ 673,459 | \$ | 677,157 | \$ | 670,719 |
| Less: | | | | | | | | |
| Goodwill | | (17,636) | (17,636) | (17,636) | | (17,636) | | (17,636) |
| Core deposit intangibles | | (1,651) | (1,769) | (1,891) | | (2,017) | | (2,147) |
| Tangible Stockholders' Common Equity | \$ | 649,854 | \$ 651,898 | \$ 653,932 | \$ | 657,504 | \$ | 650,936 |
| Total Assets | \$ | 8,577,283 | \$ 8,473,883 | \$ 8,479,121 | \$ | 8,422,946 | \$ | 8,557,419 |
| Less: | | | | | | (17.626) | | |
| Goodwill | | (17,636) | (17,636) | (17,636) | | (17,636) | | (17,636) |
| Core deposit intangibles | | (1,651) | (1,769) | (1,891) | | (2,017) | | (2,147) |
| Tangible Assets | \$ | 8,557,996 | \$ 8,454,478 | \$ 8,459,594 | \$ | 8,403,293 | \$ | 8,537,636 |
| Tangible Stockholders' Common Equity to | | | | | | | | |
| Tangible Assets | | 7.59 % | 7.71 % | 7.73 % | | 7.82 % | | 7.62 % |



Reconciliation of GAAP Earnings and Core Earnings - Years

| | | | | Years Ended | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|
| | December 31, |
| (Dollars In thousands, except per share data) | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 |
| | | | | | | |
| GAAP income (loss) before income taxes | \$ 104,852 | \$ 109,278 | \$ 45,182 | \$ 53,331 | \$ 65,485 | \$ 66,134 |
| Day 1, Provision for Credit Losses - Empire transaction | — | — | 1,818 | — | — | — |
| Net (gain) loss from fair value adjustments | (5,728) | 12,995 | 2,142 | 5,353 | 4,122 | 3,465 |
| Net (gain) loss on sale of securities | 10,948 | (113) | 701 | 15 | 1,920 | 186 |
| Life insurance proceeds | (1,822) | — | (659) | (462) | (2,998) | (1,405) |
| Net gain on sale or disposition of assets Net (gain) loss from fair value adjustments on qualifying hedges | (104) | (621) | | (770) | (1,141) | _ |
| Accelerated employee benefits upon Officer's death | _ | (_,) | | 455 | 149 | _ |
| Prepayment penalty on borrowings | _ | _ | 7,834 | | _ | _ |
| Net amortization of purchase accounting adjustments | (2,030) | (2,489) | 80 | _ | _ | _ |
| Merger expense | | 2,562 | 6,894 | 1,590 | _ | _ |
| Core income before taxes | 105,341 | 119,533 | 65,177 | 61,190 | 67,537 | 68,380 |
| Provision for core income taxes | 28,502 | 30,769 | 15,428 | 13,957 | 11,960 | 22,613 |
| Core net income | \$ 76,839 | \$ 88,764 | \$ 49,749 | \$ 47,233 | \$ 55,577 | \$ 45,767 |
| | <u> </u> | <u> </u> | <u></u> | <u> </u> | <u> </u> | <u> </u> |
| GAAP diluted earnings (loss) per common share Day 1, Provision for Credit Losses - Empire transaction, net of | \$ 2.50 | \$ 2.59 | \$ 1.18 | \$ 1.44 | \$ 1.92 | \$ 1.41 |
| tax | _ | _ | 0.05 | _ | _ | _ |
| Net (gain) loss from fair value adjustments, net of tax | (0.14) | 0.31 | 0.06 | 0.14 | 0.10 | 0.07 |
| Net (gain) loss on sale of securities, net of tax | 0.26 | — | 0.02 | — | 0.05 | — |
| Life insurance proceeds | (0.06) | — | (0.02) | (0.02) | (0.10) | (0.05) |
| Net gain on sale or disposition of assets, net of tax Net (gain) loss from fair value adjustments on qualifying | _ | (0.01) | — | (0.02) | (0.03) | 0.13 |
| hedges, net of tax | (0.02) | (0.05) | 0.03 | 0.05 | — | — |
| Accelerated employee benefits upon Officer's death, net of tax | _ | _ | _ | 0.01 | _ | _ |
| Prepayment penalty on borrowings, net of tax Net amortization of purchase accounting adjustments, net of | _ | — | 0.20 | — | — | — |
| tax | (0.05) | (0.06) | — | _ | — | — |
| Merger expense, net of tax | _ | 0.06 | 0.18 | 0.04 | — | — |
| NYS tax change | | (0.02) | | | | |
| Core diluted earnings per common share ⁽¹⁾ | \$ 2.49 | \$ 2.81 | \$ 1.70 | \$ 1.65 | \$ 1.94 | \$ 1.57 |
| Core net income, as calculated above | \$ 76,839 | \$ 88,764 | \$ 49,749 | \$ 47,233 | \$ 55,577 | \$ 45,767 |
| Average assets | 8,307,137 | 8,143,372 | 7,276,022 | 6,947,881 | 6,504,598 | 6,217,746 |
| Average equity | 672,742 | 648,946 | 580,067 | 561,289 | 534,735 | 530,300 |
| Core return on average assets ⁽²⁾ | 0.92 % | 6 1.09 % | 0.68 % | 0.68 % | 0.85 % | 0.74 % |
| Core return on average equity ⁽²⁾ | 11.42 % | 6 13.68 % | 8.58 % | 8.42 % | 10.39 % | 8.63 % |



FFIC FLUSHING ¹ Core diluted earnings per common share may not foot due to rounding ² Ratios are calculated on an annualized basis

Reconciliation of GAAP Revenue and Pre-Provision Pre-Tax Net Revenue - Years

| | | | | | | Years | | | | | | |
|---|----|--------------------|----------|--------------------|----|--------------------|----------|---------------------|----|-----------|----|--------------------|
| (Dollars In thousands) | De | cember 31, 2022 | De | cember 31, 2021 | De | cember 31, 2020 | De | ecember 31, 2019 | De | 2018 | De | cember 31, 2017 |
| GAAP Net interest income | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 | \$ | 173,107 |
| Net (gain) loss from fair value adjustments on qualifying hedges | | (775) | | (2,079) | | 1,185 | | 1,678 | | | | _ |
| Net amortization of purchase accounting | | () | | (_,) | | -, | | -, | | | | |
| adjustments | | (2,542) | | (3,049) | | (11) | | | | | | |
| Core Net interest income | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | 163,618 | \$ | 167,406 | \$ | 173,107 |
| GAAP Noninterest income | \$ | 10,009 | \$ | 3,687 | \$ | 11,043 | \$ | 9,471 | \$ | 10,337 | \$ | 10,362 |
| Net (gain) loss from fair value adjustments | | (5,728) | | 12,995 | | 2,142 | | 5,353 | | 4,122 | | 3,465 |
| Net (gain) loss on sale of securities | | 10,948 | | (113) | | 701 | | 15 | | 1,920 | | 186 |
| Life insurance proceeds | | (1,822) | | — | | (659) | | (462) | | (2,998) | | (1,405) |
| Net gain on disposition of assets | | (104) | | (621) | | | | (770) | | (1,141) | | |
| Core Noninterest income | \$ | 13,303 | \$ | 15,948 | \$ | 13,227 | \$ | 13,607 | \$ | 12,240 | \$ | 12,608 |
| GAAP Noninterest expense | \$ | 143,692 | \$ | 147,322 | \$ | 137,931 | \$ | 115,269 | \$ | 111,683 | \$ | 107,474 |
| Prepayment penalty on borrowings | | — | | — | | (7,834) | | | | | | — |
| Accelerated employee benefits upon | | | | | | | | (155) | | (1.40) | | |
| Officer's death | | _ | | _ | | _ | | (455) | | (149) | | _ |
| Net amortization of purchase accounting adjustments | | (512) | | (560) | | (91) | | | | | | |
| Merger expense | | (512) | | (2,562) | | (6,894) | | (1,590) | | | | |
| Core Noninterest expense | \$ | 143,180 | \$ | 144,200 | \$ | 123,112 | \$ | 113,224 | \$ | 111,534 | \$ | 107,474 |
| core rommerest expense | φ | 145,180 | φ | 144,200 | φ | 123,112 | φ | 113,224 | φ | 111,554 | φ | 107,474 |
| GAAP: | | | | | | | | | | | | |
| Net interest income | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 | \$ | 173,107 |
| Noninterest income | | 10,009 | | 3,687 | | 11,043 | | 9,471 | | 10,337 | | 10,362 |
| Noninterest expense | | (143,692) | | (147,322) | | (137,931) | | (115,269) | | (111,683) | | (107,474) |
| Pre-provision pre-tax net revenue | \$ | 109,933 | \$ | 104,334 | \$ | 68,311 | \$ | 56,142 | \$ | 66,060 | \$ | 75,995 |
| Core: | | | | | | | | | | | | |
| Net interest income | \$ | 240,299 | \$ | 242,841 | \$ | 196,373 | \$ | 163,618 | \$ | 167,406 | \$ | 173,107 |
| Noninterest income | | 13,303 | | 15,948 | | 13,227 | | 13,607 | | 12,240 | | 12,608 |
| Noninterest expense | | (143,180) | <u> </u> | (144,200) | | (123,112) | <u> </u> | (113,224) | | (111,534) | | (107,474) |
| Pre-provision pre-tax net revenue | \$ | 110,422 | \$ | 114,589 | \$ | 86,488 | \$ | 64,001 | \$ | 68,112 | \$ | 78,241 |
| Efficiency Ratio | | 56.5 % |) | 55.7 % | | 58.7 % |) | 63.9 % | | 62.1 % | | 57.9 % |



Efficiency ratio, a non-GAAP measure, was calculated by dividing core noninterest expense (excluding OREO expense and the net gain/loss from the sale of OREO) by the total of core net interest income and core noninterest income.

Reconciliation of GAAP and Core Net Interest Income and NIM - Years

| | Years Ended | | | | | | | | | | | | |
|--|-------------|--------------|----|--------------|----|--------------|----|--------------|----|--------------|----|--------------|--|
| | 1 | December 31, | | December 31, | |
| (Dollars In thousands) | | 2022 | | 2021 | | 2020 | | 2019 | | 2018 | | 2017 | |
| GAAP net interest income | \$ | 243,616 | \$ | 247,969 | \$ | 195,199 | \$ | 161,940 | \$ | 167,406 | \$ | 173,107 | |
| Net (gain) loss from fair value adjustments on qualifying hedges Net amortization of purchase accounting | | (775) | | (2,079) | | 1,185 | | 1,678 | | _ | | _ | |
| adjustments | | (2,542) | | (3,049) | | (11) | | _ | | _ | | | |
| Tax equivalent adjustment | | 461 | | 450 | | 508 | | 542 | | 895 | | | |
| Core net interest income FTE | \$ | 240,760 | \$ | 243,291 | \$ | 196,881 | \$ | 164,160 | \$ | 168,301 | \$ | 173,107 | |
| Total average interest-earning assets (1) | \$ | 7,841,407 | \$ | 7,681,441 | \$ | 6,863,219 | \$ | 6,582,473 | \$ | 6,194,248 | \$ | 5,916,073 | |
| Core net interest margin FTE | | 3.07 % | | 3.17 % | | 2.87 % | | 2.49 % | | 2.72 % | | 2.93 % | |
| GAAP interest income on total loans, net Net (gain) loss from fair value adjustments on | \$ | 293,287 | \$ | 274,331 | \$ | 248,153 | \$ | 251,744 | \$ | 232,719 | \$ | 209,283 | |
| qualifying hedges Net amortization of purchase accounting | | (775) | | (2,079) | | 1,185 | | 1,678 | | | | _ | |
| adjustments | | (2,628) | | (3,013) | | (356) | | | | | | | |
| Core interest income on total loans, net | \$ | 289,884 | \$ | 269,239 | \$ | 248,982 | \$ | 253,422 | \$ | 232,719 | \$ | 209,283 | |
| Average total loans, net ⁽¹⁾ | \$ | 6,748,165 | \$ | 6,653,980 | \$ | 6,006,931 | \$ | 5,621,033 | \$ | 5,316,968 | \$ | 4,988,613 | |
| Core yield on total loans | | 4.30 % | 6 | 4.05 % | 6 | 4.14 % | 6 | 4.51 | 6 | 4.38 | % | 4.20 % | |



Calculation of Tangible Stockholders' Common Equity to Tangible Assets - Years

| (Dellana in the constant) | December 31, | | | December 31, | December 31, | | December 31, | | December 31, | |
|--|--------------|-----------|----|--------------|--------------|-----------|--------------|-----------|--------------|-----------|
| (Dollars in thousands) | · | 2022 | + | 2021 | + | 2020 | - | 2019 | - | 2018 |
| Total Equity | \$ | 677,157 | \$ | 679,628 | \$ | 618,997 | \$ | 579,672 | \$ | 549,464 |
| Less: | | | | | | | | | | |
| Goodwill | | (17,636) | | (17,636) | | (17,636) | | (16,127) | | (16,127) |
| Core deposit intangibles | | (2,017) | | (2,562) | | (3,172) | | _ | | |
| Intangible deferred tax liabilities | | | | 328 | | 287 | | 292 | | 290 |
| Tangible Stockholders' Common Equity | \$ | 657,504 | \$ | 659,758 | \$ | 598,476 | \$ | 563,837 | \$ | 533,627 |
| Total Assets | \$ | 8,422,946 | \$ | 8,045,911 | \$ | 7,976,394 | \$ | 7,017,776 | \$ | 6,834,176 |
| Less: | | | | | | | | | | |
| Goodwill | | (17,636) | | (17,636) | | (17,636) | | (16,127) | | (16,127) |
| Core deposit intangibles | | (2,017) | | (2,562) | | (3,172) | | _ | | |
| Intangible deferred tax liabilities | | _ | | 328 | | 287 | | 292 | | 290 |
| Tangible Assets | \$ | 8,403,293 | \$ | 8,026,041 | \$ | 7,955,873 | \$ | 7,001,941 | \$ | 6,818,339 |
| Tangible Stockholders' Common Equity to Tangible | | | | | | | | | | |
| Assets | | 7.82 % | | 8.22 % | | 7.52 % | | 8.05 % | | 7.83 % |



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